## SECURITIES AND EXCHANGE COMMISSION SEC FORM 17-Q

## QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

1. For the quarterly period ended

Sep 30, 2016

2. SEC Identification Number

CS200803939

3. BIR Tax Identification No.

006-990-128

4. Exact name of issuer as specified in its charter

Top Frontier Investment Holdings, Inc.

- 5. Province, country or other jurisdiction of incorporation or organization Philippines
- 6. Industry Classification Code(SEC Use Only)
- 7. Address of principal office

5th Floor ENZO Building, No. 399 Sen. Gil J. Puyat Ave., Makati City Postal Code 1220

8. Issuer's telephone number, including area code

(02) 632-3673

9. Former name or former address, and former fiscal year, if changed since last report N/A

10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

| Title of Each Class | Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding |
|---------------------|---|
| Common Shares       | 332,886,167   |

11. Are any or all of registrant's securities listed on a Stock Exchange?

Yes No

If yes, state the name of such stock exchange and the classes of securities listed therein: Philippine Stock Exchange - Common Shares

12. Indicate by check mark whether the registrant:

(a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the

Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports)

Yes No

(b) has been subject to such filing requirements for the past ninety (90) days

Yes No

The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.



# Top Frontier Investment Holdings, Inc. TFHI

## PSE Disclosure Form 17-2 - Quarterly Report References: SRC Rule 17 and Sections 17.2 and 17.8 of the Revised Disclosure Rules

| For the period ended                     | Sep 30, 2016   |
|--|----------------|
| Currency (indicate units, if applicable) | In Million PhP |

### **Balance Sheet**

|                                | Period Ended | Fiscal Year Ended (Audited) |
|--------------------------------|--------------|-----------------------------|
|                                | Sep 30, 2016 | Dec 31, 2015                |
| Current Assets                 | 453,621      | 420,411                     |
| Total Assets                   | 1,395,242    | 1,369,665                   |
| Current Liabilities            | 308,705      | 363,494                     |
| Total Liabilities              | 933,284      | 981,077                     |
| Retained<br>Earnings/(Deficit) | 62,575       | 50,633                      |
| Stockholders' Equity           | 461,958      | 388,588                     |
| Stockholders' Equity - Parent  | 125,604      | 91,388                      |
| Book Value per Share           | 380.24       | 276.66                      |

### **Income Statement**

|  | Current Year<br>(3 Months) | Previous Year<br>(3 Months) | Current Year-To-Date | Previous Year-To-Date |
|--|----------------------------|-----------------------------|----------------------|-----------------------|
| Operating Revenue                                  | 169,139                    | 169,226                     | 498,301              | 503,295               |
| Other Revenue                                      | 1,077                      | 259                         | 15,333               | 2,168                 |
| Gross Revenue                                      | 170,216                    | 169,485                     | 513,634              | 505,463               |
| Operating Expense                                  | 145,418                    | 152,068                     | 427,363              | 446,559               |
| Other Expense                                      | 14,791                     | 15,958                      | 30,756               | 33,013                |
| Gross Expense                                      | 160,209                    | 168,026                     | 458,119              | 479,572               |
| Net Income/(Loss)<br>Before Tax                    | 10,007                     | 1,459                       | 55,515               | 25,891                |
| Income Tax Expense                                 | 3,754                      | 1,877                       | 14,081               | 10,236                |
| Net Income/(Loss) After Tax                        | 6,253                      | -418                        | 41,434               | 15,655                |
| Net Income Attributable to<br>Parent Equity Holder | -1,579                     | -5,381                      | 11,942               | -2,007                |
| Earnings/(Loss) Per<br>Share<br>(Basic)            | -6                         | -15.25                      | 10.55                | -3.73                 |
| Earnings/(Loss) Per<br>Share<br>(Diluted)          | -6                         | -15.25                      | 10.55                | -3.73                 |

### **Other Relevant Information**

Please see attached.

### Filed on behalf by:

| Name        | Irene Cipriano                |
|-------------|-------------------------------|
| Designation | Assistant Corporate Secretary |





### SECURITIES AND EXCHANGE COMMISSION

SECBuilding, EDSA, Greenhills, Mandaluyong City, MetroManila, Philippines Tel:(632)726-0931to39Fax:(632)725-5293Email:mis@sec.gov.ph

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Company Information

SEC Registration No. CS200803939

TOP FRONTIER INVESTMENT HOLDINGS INC. Company Name

Industry Classification Financial Holding Company Activities

Company Type Stock Corporation

### **Document Information**

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17-Q Document Code

Period Covered September 30, 2016 No. of Days Late

Department CFD

Remarks

### COVER SHEET

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| То  | tal No | of S  | Stock   | holde  | ers   |                                       |           |        |               |        |         |          | Don   | nesti  | c      |        |       | Fore   | eign |
| 200 |        |       |         |        |       |                                       |           |        |               |        |         |          |       |        |        |        |       |        |      |
|     |        |       |         |        | To be | e acc                                 | ompl      | ishe   | d by          | SEC I  | Perso   | nnel     | conc  | erne   | d      |        |       |        |      |
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|     | 1110   | Huin  | Dei     |        |       |                                       |           |        |               |        |         | LCU      |       |        |        |        |       |        |      |
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|     |        |       |         |        |       |                                       |           |        |               |        |         |          |       |        |        |        |       |        |      |
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### SECURITIES AND EXCHANGE COMMISSION

### SEC FORM 17-Q

## QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

| 1. | For the quarterly period ended September 30, 2016   |
|----|---|
| 2. | SEC Identification Number CS200803939 3. BIR Tax Identification No. 006-990-128   |
| 4. | TOP FRONTIER INVESTMENT HOLDINGS, INC.  Exact name of issuer as specified in its charter  |
| 5. | Philippines Province, country or other jurisdiction of incorporation or organization  |
| 6. | Industry Classification Code: (SEC Use Only)  |
| 7. | 5 <sup>th</sup> Floor, ENZO Building, No. 399 Sen. Gil J. Puyat Ave., Makati City Address of issuer's principal office 1200 Postal Code |
| 8. | (02) 632-3673<br>Issuer's telephone number, including area code   |
| 9. | N/A Former name, former address and former fiscal year, if changed since last report  |
| 10 | . Securities registered pursuant to Sections 8 and 12 of the Code, or Sections 4 and 8 of the RSA                                       |
|    | Title of each Class  Number of shares of common stock outstanding and amount of debt outstanding (as of September 30, 2016)             |
|    | Common Shares 332,886,167*  |
| ·N | et of the 157,310,033 common shares held in Treasury  |
|    | Total Liabilities P933,284 million  |
| 11 | . Are any or all of the securities listed on a Stock Exchange?  |
|    | Yes [√] No []   |
|    | If yes, state the name of such Stock Exchange and the class/es of securities listed therein:  |
|    | Philippine Stock Exchange Common Shares   |
|    |   |

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12. Indicate by check mark whether the registrant:

(a) has filed all reports required to be filed by Section 17 of the Code and SRC Rule 17 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period the registrant was required to file such reports)

Yes [ √ ] No [ ]

(b) has been subject to such filing requirements for the past ninety (90) days.

Yes [√] No []

### PART I -- FINANCIAL INFORMATION

### Item 1. Financial Statements.

1) 3

The unaudited consolidated financial statements of Top Frontier Investment Holdings, Inc. ("Top Frontier" or "Parent Company") and its subsidiaries (collectively, the "Group") as of and for the period ended September 30, 2016 (with comparative figures as of December 31, 2015 and for the period ended September 30, 2015) and Selected Notes to the Consolidated Financial Statements is hereto attached as Annex "A".

Item 2. Management's Discussion and Analysis of Financial Position and Financial Performance.

The information required by Part III, Paragraph (A)(2)(b) of "Annex C" is attached hereto as Annex "B".

### PART II -- OTHER INFORMATION

There are no other information to be disclosed under this Part II which has not been previously reported by Top Frontier in a report under SEC Form 17-C.

### SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Issuer

TOP FRONTIER INVESTMENT HOLDINGS, INC.

Signature and Title

AURORA T. CALDERON

Director/Treasurer/Authorized Signatory

Date

November 14, 2016

Signature and Title

BELLA O. MAVARRA

Chief Finance Officer/Authorized Signatory

Date

November 14, 2016

## TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION SEPTEMBER 30, 2016 AND DECEMBER 31, 2015 (In Millions)

### ANNEX "A"

### ASSETS

#### LIABILITIES AND EQUITY

|   | 2016<br>Unaudited                                 | 2015<br>Audited                                  |  | 2016<br>Unaudited   | 2015<br>Audited   |
|---|---|--|--|---|---|
| Current Assets Cash and cash equivalents (Notes 9 and 10) Trade and other receivables - net (Notes 5, 9 and 10) Inventories Current portion of biological assets - net Prepaid expenses and other current assets (Notes 9 and 10) | P 176,360<br>118,164<br>78,503<br>3,650<br>76,944 | P 181,134<br>97,964<br>64,148<br>3,319<br>73,826 | Current Liabilities Loans payable Accounts payable and accrued expenses (Notes 5, 9 and 10) Finance lease liabilities - current portion (Notes 9 and 10) Income and other taxes payable Dividends payable Current maturities of long-term debt - net of debt issue costs (Notes 5, 9 and 10) | P 138,454<br>119,137<br>18,614<br>12,864<br>3,023<br>16,613 | P 148,026<br>114,297<br>16,339<br>13,992<br>1,446<br>69,394 |
| Total Current Assets  | 453,621   | 420,411  | Total Current Liabilities  | 308,705   | 363,494   |
| Noncurrent Assets   |   |  | Noncurrent Liabilities  Long-term debt - net of current maturities and debt issue costs (Notes 5, 9 and 10)  Deferred tax (sabilities  | 357,536<br>59,124   | 332,436<br>56,785   |
| Investments and advances - net  | 32,278  | 27,154   | Finance lease liabilities - net of current portion (Notes 9 and 10)  | 170,638   | 183,195   |
| Available-for-sale financial assets (Notes 9 and 10)  | 5,991   | 5,948  | Other noncurrent liabilities (Notes 5, 9 and 10) Total Noncurrent Liabilities  | 37,281<br>624,579   | 45,167<br>617,583   |
| Property, plant and equipment - net (Note 6)  | 560,318   | 561,107  | Equity   |   |   |
| Investment property - net   | 8,817   | 6,810  | Equity Attributable to Equity Holders of the Parent Company Capital stock - common Capital stock - preferred   | 490<br>260  | 490<br>260  |
| Biological assets - net of current portion  | 2,242   | 2,177  | Convertible perpetual securities Additional paid-in capital  | 25,162<br>120,501   | 120,501   |
| Goodwill - net  | 50,740  | 49,230   | Equity reserve Reserve for refirement plan   | (4,697)<br>(2,263)  | (1,184)<br>(2,271)  |
| Other intangible assets - net   | 229,676   | 246,999  | Cumulative translation adjustments<br>Retained earnings:   | 356   | (261)   |
| Deferred tax assets   | 19,200  | 17,007   | Appropriated   | 15,061  | 13,874  |
| Other noncurrent assets - net (Notes 5, 9 and 10)   | 32,359  | 32,822   | Unappropriated<br>Treasury stock   | 47,514<br>(76,780)<br>125,604                               | 36,759<br>(76,780)<br>91,388                                |
|   |   |  | Non-controlling interests  | 336,354   | 297,200   |
| Total Noncurrent Assets   | 941,621   | 949,254  | Total Equity   | 461,968   | 388,588   |
|   | P 1,395,242                                       | P 1,369,665                                      |  | P 1,395,242   | P 1,369,665   |

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:

ELVOYE. NAVARRA

## TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME FOR THE PERIODS ENDED SEPTEMBER 30, 2016 AND 2015 (In Millions, Except Per Share Data):

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|  |     |                  |     |                               | For the Quarters Ended |                  |    |                               |  |
|--|-----|------------------|-----|-------------------------------|------------------------|------------------|----|-------------------------------|--|
|  | Ur  | 2016<br>naudited |     | 2015<br>naudited<br>Restated) | Ur                     | 2016<br>naudited | Un | 2015<br>naudited<br>Restated) |  |
| SALES (Note 2)   | P   | 498,301          | ρ   | 503,295                       | P                      | 169,139          | P  | 169,226                       |  |
| COST OF SALES  | _   | 368,546          | -   | 402,993                       | _                      | 126,415          |    | 137,470                       |  |
| GROSS PROFIT   |     | 129,755          |     | 100,302                       |                        | 42,724           |    | 31,758                        |  |
| SELLING AND ADMINISTRATIVE EXPENSES  |     | (58,817)         |     | (43,566)                      |                        | (19,003)         |    | (14,598)                      |  |
| INTEREST EXPENSE AND OTHER FINANCING CHARGES   |     | (23,937)         |     | (22,985)                      |                        | (7,537)          |    | (7,979)                       |  |
| INTEREST INCOME  |     | 2,771            |     | 3,267                         |                        | 880              |    | 1,045                         |  |
| EQUITY IN NET EARNINGS (LOSSES) OF ASSOCIATES AND JOINT VENTURES   |     | 210              |     | (83)                          |                        | 128              |    | (348)                         |  |
| GAIN ON SALE OF INVESTMENTS AND PROPERTY AND EQUIPMENT   |     | 104              |     | 75                            |                        | 69               |    | 44                            |  |
| OTHER CHARGES - Net (Note 4)   | 341 | (6,819)          |     | (10,028)                      | _                      | (7,254)          |    | (7,979)                       |  |
| INCOME BEFORE INCOME TAX FROM CONTINUING OPERATIONS  |     | 43,267           |     | 26,982                        |                        | 10,007           |    | 1,941                         |  |
| INCOME TAX EXPENSE   |     | 14,081           | _   | 10,236                        | _                      | 3,754            | _  | 1,877                         |  |
| INCOME FROM CONTINUING OPERATIONS  |     | 29,186           |     | 16,746                        |                        | 6,253            |    | 64                            |  |
| INCOME (LOSS) AFTER INCOME TAX FROM DISCONTINUED OPERATIONS (Note 3)   | -   | 12,248           | _   | (1,091)                       | _                      |                  |    | (482)                         |  |
| NET INCOME   | P   | 41,434           | _ Р | 15,655                        | Р                      | 6,253            | Р. | (418)                         |  |
| Attributable to:<br>Equity holders of the Parent Company<br>Non-controlling interests  | P   | 11,942<br>29,492 | P   | (2,007)<br>17,682             | Р.                     | (1,579)<br>7,832 | P  | (5,381)<br>4,983              |  |
|  | P   | 41,434           | Р.  | 15,655                        | Р                      | 6,253            | Р  | (418)                         |  |
| Basic/Diluted Earnings Per Common Share From Continuing Operations,<br>Attributable to Equity Holders of the Parent Company (Note 7) | p   | 10.55            | P   | (3.73)                        | P                      | (6.00)           | В  | (15.25)                       |  |

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:

BELLAND NAVARRA
Chief Finance Officer

# TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE PERIODS ENDED SEPTEMBER 30, 2016 AND 2016 (In Millions)

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|   |    |                    |          |                        | For the Quarters Ended |                   |   |                      |  |  |
|---|----|--------------------|----------|------------------------|------------------------|-------------------|---|----------------------|--|--|
|   |    | 2016<br>audited    |          | 2015<br>naudited       |                        | 2016<br>audited   | U | 2015<br>naudited     |  |  |
| NET INCOME (LOSS)   | P  | P 41,434           |          | 15,655                 |                        | 6,253             | Р | (418)                |  |  |
| OTHER COMPREHENSIVE INCOME (LOSS)   |    |                    |          |                        |                        |                   |   |                      |  |  |
| ITEMS THAT WILL NOT BE RECLASSIFIED TO PROFIT OR LOSS                                 |    |                    |          |                        |                        |                   |   |                      |  |  |
| EQUITY RESERVE FOR RETIREMENT PLAN INCOME TAX BENEFIT (EXPENSE)                       |    | (8)                |          | 10<br>(3)              |                        | (19)<br>1         |   | 8 (2)                |  |  |
| SHARE IN OTHER COMPREHENSIVE INCOME OF<br>ASSOCIATES AND JOINT VENTURES - Net         | 2  | 41                 |          | 209                    |                        | 27                | _ | 18                   |  |  |
| ITEMS THAT MAY BE RECLASSIFIED TO PROFIT OR LOSS                                      |    | 33                 | -        | 216                    |                        | 9                 | _ | 24                   |  |  |
| GAIN (LOSS) ON EXCHANGE DIFFERENCES ON<br>TRANSLATION OF FOREIGN OPERATIONS           |    | 2,888              |          | (3,529)                |                        | 2,874             |   | (1,909)              |  |  |
| NET GAIN (LOSS) ON AVAILABLE-FOR-SALE FINANCIAL ASSETS INCOME TAX BENEFIT (EXPENSE)   | 8= | 19<br>(2)<br>2,905 | <u> </u> | 283<br>(28)<br>(3,274) | _                      | (4)<br>3<br>2,873 | _ | 30<br>(3)<br>(1,882) |  |  |
| OTHER COMPREHENSIVE INCOME (LOSS) - Net of tax  |    | 2,938              | 50       | (3,058)                |                        | 2,882             |   | (1,858)              |  |  |
| TOTAL COMPREHENSIVE INCOME (LOSS) - Net of tax  | Р  | 44,372             | P        | 12,597                 | Р                      | 9,135             | р | (2.276)              |  |  |
| Attributable to:<br>Equity holders of the Parent Company<br>Non-controlling interests | P  | 12,667<br>31,805   | р        | (2,672)<br>15,269      | P                      | (990)<br>10,125   | P | (5,910)<br>3,634     |  |  |
|   | Р  | 44,372             | р        | 12,597                 | P                      | 9,135             | P | (2,276)              |  |  |
|   |    |                    |          |                        |                        |                   |   |                      |  |  |

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:

HANDEN OFFICER

## TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES CONSOCIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE PERIODS ENDED SEPTEMBER 30, 2016 AND 2015 (In Millions)

|  | _ |                    |           |         |      |            |           | Equity Attri          | butable to Equity Holder | rs of the Parent Co | mpany             |                |            |            |           | Non-controlling<br>Interests | Total<br>Equity |
|--|---|--------------------|-----------|---------|------|------------|-----------|-----------------------|--------------------------|---------------------|-------------------|----------------|------------|------------|-----------|------------------------------|-----------------|
|  |   |                    |           | Convert |      | Additional |           | and the second second | Cumulative Translation   | n Adjustments       | The second second | an contractor  |            |            |           |                              |                 |
|  |   | Capital            |           | Perpeti |      | Paid-in    | Equity    | Reserve for           | Translation              | Fair Value          | Retained          | Earnings       | Treasury   | Stock      |           |                              |                 |
|  |   | Common             | Preferred | Securit | ies  | Capital    | Reserve   | Retirement Plan       | Reserve                  | Reserve             | Appropriated      | Unappropriated | Common     | Preferred  | Total     |                              |                 |
| As of January 1, 2016 (Audited)  | p | 490 P              | 260       | р.      | р    | 120,501 P  | (1,184) P | (2,271) P             | (1,517) P                | 1,256 P             | 13,874 F          | 9 36,759 P     | (28,457) F | (48,323) P | 91,388 P  | 297,200 P                    | 388,588         |
| Gain on exchange differences on<br>translation of foreign operations<br>Share in other comprehensive income of   |   | 10                 | *         | (2)     |      | *          | (8)       | *                     | 586                      |                     | 10                | -              |            | ÷          | 586       | 2,302                        | 2,888           |
| associates and joint ventures - net<br>Net gain on available-for-sale  |   | 80                 |           |         |      | *          | *         | ×                     | 21                       |                     | 4                 |                |            | -          | 21        | 20                           | 41              |
| financial assets   |   | *3                 |           |         |      | *          |           | 1                     |                          | 10                  | 12                |                |            |            | 10        | 7                            | 17              |
| Equity reserve for retirement plan   | _ | - 90               |           |         |      |            |           |                       |                          |                     |                   |                |            |            | 8         | (16)                         | (8)             |
| Other comprehensive income   |   |                    |           |         |      |            |           |                       | 607                      | 10                  |                   | 1000400        |            | -          | 625       | 2,313                        | 2,936           |
| Net income   |   |                    |           |         |      |            |           |                       |                          |                     |                   | 11,942         |            |            | 11,942    | 29,492                       | 41,434          |
| Total comprehensive income   |   |                    |           |         |      | +1         | *         |                       | 607                      | 10                  | -                 | 11,942         |            |            | 12,567    | 31,805                       | 44,372          |
| Issuance of convertible perpetual securities.  Net addition to non-controlling.  |   | *                  |           | 25,1    | 62   | *          |           |                       |                          | 13                  | 18                | 10000          |            |            | 25,162    | 1.0                          | 25,162          |
| interests and others   |   | *                  |           |         |      | -          | (3,513)   | -                     |                          | -                   |                   |                |            | 1,1        | (3,513)   | 26,435                       | 22,922          |
| Appropriations - net   |   | +                  | -         |         |      | -          |           |                       |                          | 4                   | 1,187             | (1,187)        |            |            | fainted   | 20,400                       |                 |
| Cash dividends and distributions:  |   |                    |           |         |      |            |           |                       |                          |                     |                   | (333,632)      |            |            |           |                              |                 |
| Common   |   |                    |           |         |      | -          |           |                       |                          | 1.9                 |                   | 117            | 1.0        | 181        | 10.00     | (6,859)                      | (6,859)         |
| Preferred  |   | * 1                |           |         |      | 2          |           |                       | *                        | 1.4                 | +                 | 100            |            |            |           | (6,292)                      | (6,292)         |
| Undated subordinated capital securities  | - |                    |           |         |      | 15-11-4    | 0.6       |                       | 3601                     |                     |                   |                |            |            | 4         | (5,935)                      | (5,935)         |
| As of September 30, 2016 (Unaudited)   | P | 490 P              | 260       | P 25,1  | 62 P | 120,501 P  | (4,697) P | (2,263) P             | (910) P                  | 1,266 P             | 15,061 P          | 47,514 P       | (28,457) F | (48,323) P | 125,604 P | 336,354 P                    | 461,958         |
| As of January 1, 2015 (Audited)  |   | 490 P              | 260       | р.      | p    | 120.501 P  | (152) P   | (714) P               | (352) P                  | 776 P               | 15,964 P          | 34.497 P       |            |            | 94.400 P  |                              |                 |
| Loss on exchange differences on translation  | _ | 799 F              | 4992      |         | -    | 120,301 P  | (134) P   | (/ inj F              | (302) P                  | 7/0 P               | 15,994 P          | 34,497 P       | (28,457) P | (48,323) P | 94,490 P  | 299,988 P                    | 394,478         |
| of foreign operations<br>Share in other comprehensive income of  |   |                    | *         | -       |      | 32         | 20        |                       | (959)                    | 14                  |                   | 52             | -          |            | (959)     | (2,570)                      | (3,529)         |
| associates and joint ventures - net  |   |                    | 98        | 4       |      | -          | *         | -                     |                          | 146                 |                   | 100            | - 4        | -          | 146       | 63                           | 209             |
| Net gain on available-for-sale financial assets  |   |                    |           | 4       |      | -          | 200       | · ·                   |                          | 145                 |                   | 1.2            | 100        | - 2        | 145       | 110                          | 265             |
| Equity reserve for retirement plan   |   |                    | -         | -       |      |            |           | 3                     |                          | 1477                |                   | 0              |            | - 2        | 3         | 4                            | 7               |
| Other comprehensive income (loss)  |   |                    | -         |         |      |            |           | 3                     | (959)                    | 291                 |                   | -              | +          | -          | (865)     | (2,393)                      | (3.058)         |
| Net income   |   |                    |           | -       |      |            |           |                       |                          | 100                 |                   | (2,007)        |            |            | (2,007)   | 17.662                       | 15,655          |
| Total comprehensive income (loss)<br>Net reduction to non-controlling  |   |                    | *         | 4       |      | *          | *         | 3                     | (959)                    | 291                 | *                 | (2,007)        |            |            | (2,672)   | 15,289                       | 12.597          |
| interests and others   |   | 6.5                |           |         |      | 20         | (891)     | 2.5                   | (2)                      | 1.2                 | 500               | - 12           | 1/2        | 100        | (891)     | (4,225)                      | (5,116)         |
| Appropriations - net   |   |                    | - 1       |         |      | -          | 10000     | - 3                   | 0                        | - 13                | 2,725             | (2.725)        | 100        |            | (001)     | (4,223)                      | (0,110)         |
| Cash dividends and distributions:  |   |                    |           |         |      |            |           |                       |                          |                     | 2.122             | 44,7449        |            |            |           |                              |                 |
| Common   |   |                    |           |         |      | 27         | -         | 4                     | (2)                      | - 100               |                   | 70             |            |            |           | (6,430)                      | (6,430)         |
| Preferred  |   |                    |           |         |      | - 23       | 20        | - 0                   | - 0                      | 10                  |                   | - 6            | - 65       | 150        |           | (5,013)                      | (5,013)         |
| Undated subordinated capital securities  |   |                    |           |         |      |            |           |                       |                          | 35                  |                   |                |            |            |           |                              |                 |
| As of September 30, 2015 (Unaudited)   | P | 490 P              | 260       | D .     | P    | 120,501 P  | (1.043) P | (711) P               | (1,311) P                | 1.067 P             | 18.689 P          | 29,765 P       | 100 453 5  |            | 00.007 0  | (4,322)                      | (4,322)         |
| The second secon | - | THE REAL PROPERTY. | 200       |         |      | -EU,201 F  | Ciluani t | 17.11) #              | 11,011) 1                | 1,001 P             | 10,009 P          | 29,765 P       | (20,497) F | (48,323) P | 90,927 P  | 295,267 P                    | 386,194         |

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

BELVAT KAVARRA

## TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE PERIODS ENDED SEPTEMBER 30, 2016 AND 2015 (In Millions)

|  | U  | 2016<br>naudited |     | 2015<br>Jnaudited<br>s Restated) |
|--|----|------------------|-----|----------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES   |    |                  |     |                                  |
| Income before income tax from continuing operations                            | P  | 43,267           | P   | 26,982                           |
| Income (loss) before income tax from discontinued operations (Note 3)          |    | 13,195           |     | (938)                            |
| Income before income tax   |    | 56,462           |     | 26,044                           |
| Adjustments for:   |    |                  |     |                                  |
| Depreciation, amortization and others - net                                    |    | 34,957           |     | 32,428                           |
| Interest expense and other financing charges                                   |    | 23,943           |     | 22,986                           |
| Interest income  |    | (2,785)          |     | (3,288)                          |
| Equity in net losses (earnings) of associates and joint ventures               |    | (210)            |     | 349                              |
| Gain from disposal of discontinued operations (Note 3)                         |    | (14,002)         |     | -                                |
| Gain on sale of investments and property and equipment                         |    | (104)            |     | (75)                             |
| Operating income before working capital changes                                |    | 98,261           |     | 78,444                           |
| Changes in noncash current assets, certain current liabilities and others      |    | (19,170)         | 165 | (15,688)                         |
| Cash generated from operations   |    | 79,091           |     | 62,756                           |
| Interest and other financing charges paid                                      |    | (19,220)         |     | (18,786)                         |
| Income taxes paid  |    | (14,839)         |     | (10,438)                         |
| Net cash flows provided by operating activities                                |    | 45,032           |     | 33,532                           |
| CASH FLOWS FROM INVESTING ACTIVITIES   | 0. |                  |     |                                  |
| Acquisition of subsidiaries  |    | (1,905)          |     | (7,721)                          |
| Cash and cash equivalents acquired from business combination, net of cash paid |    |                  |     | 14.415                           |
| Additions to investments and advances  |    | (7,494)          |     | (1,905)                          |
| Additions to property, plant and equipment                                     |    | (28,314)         |     | (44,076)                         |
| Decrease (increase) in other noncurrent assets and others                      |    | (10,866)         |     | 3,261                            |
| Proceeds from sale of investments and property and equipment                   |    | 479              |     | 731                              |
| Proceeds from disposal of discontinued operations,                             |    | 10000            |     |                                  |
| net of cash and cash equivalents disposed of (Note 3)                          |    | 24,154           |     |                                  |
| Interest received  |    | 2,654            |     | 3.204                            |
| Dividends received from an associate and available-for-sale financial assets   |    | 18               |     | 96                               |
| Net cash flows used in investing activities                                    |    | (21,274)         |     | (31,995)                         |
| CASH FLOWS FROM FINANCING ACTIVITIES   |    |                  |     |                                  |
| Proceeds from:   |    |                  |     |                                  |
| Short-term borrowings  |    | 457,203          |     | 558,871                          |
| Long-term borrowings   |    | 49,788           |     | 65,862                           |
| Payments of:   |    |                  |     |                                  |
| Short-term borrowings  |    | (473,271)        |     | (590,028)                        |
| Long-term borrowings   |    | (78,417)         |     | (56,862)                         |
| Payments of finance lease liabilities  |    | (17,811)         |     | (16,614)                         |
| Cash dividends and distributions paid to non-controlling shareholders          |    | (17,509)         |     | (17,359)                         |
| Proceeds from reissuance of treasury shares of a subsidiary                    |    | 29,722           |     | 54,456                           |
| Net proceeds from issuance of convertible perpetual securities                 |    | 25,162           |     | 7/1                              |
| Net proceeds from issuance of preferred shares of a subsidiary                 |    | •                |     | 28,746                           |
| Redemption of preferred shares of subsidiaries                                 |    | •                |     | (94,718)                         |
| Decrease in non-controlling interests  |    | (5,444)          |     | (436)                            |
| Net cash flows used in financing activities                                    | _  | (30,577)         |     | (68,082)                         |
| EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS                   | -  | 2,045            |     | 2,744                            |
| NET DECREASE IN CASH AND CASH EQUIVALENTS                                      |    | (4,774)          |     | (63,801)                         |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR                             |    | 181,134          |     | 258,763                          |
| CASH AND CASH EQUIVALENTS AT END OF THE PERIOD                                 | P  | 176,360          | P   | 194,962                          |

Note: See accompanying Management Discussion and Analysis and Selected Notes to the Consolidated Financial Statements.

CERTIFIED CORRECT:

BELLAND MAVARRA Chief France Officer

# TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES TRADE AND OTHER RECEIVABLES SEPTEMBER 30, 2016 (In Millions)

|                                      |         |         |             | Past Due     |              |
|--------------------------------------|---------|---------|-------------|--------------|--------------|
|                                      | Total   | Current | 1 - 30 Days | 31 - 60 Days | Over 60 Days |
| Trade                                | 52,151  | 38,519  | 4,804       | 1,533        | 7,295        |
| Non-trade                            | 64,259  | 48,787  | 816         | 713          | 13,943       |
| Others                               | 12,877  | 12,031  | 50          | 21           | 775          |
| Total                                | 129,287 | 99,337  | 5,670       | 2,267        | 22,013       |
| Less allowance for impairment losses | 11,123  |         |             | 71-          |              |
| Net                                  | 118,164 |         |             |              |              |

## TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES FINANCIAL SOUNDNESS INDICATORS

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The following are the major performance measures that Top Frontier Investment Holdings, Inc. and Subsidiaries (the Group) uses. Analyses are employed by comparisons and measurements based on the financial data as of September 30, 2016 and December 31, 2015 for liquidity, solvency and profitability ratios and for the periods ending September 30, 2016 and 2015 for operating efficiency ratios.

|  | September 2016 | December 2015   |
|--|----------------|-----------------|
| <u>Liquidity:</u><br>Current Ratio   | 1.47           | 1.16            |
| Solvency:<br>Debt to Equity Ratio  | 2.02           | 2.52            |
| Asset to Equity Ratio  | 3.02           | 3.52            |
| Profitability: Return on Average Equity Attributable to Equity Holders of the Parent Company | 13.02%         | 0.19%           |
| Interest Rate Coverage Ratio   | 4.02           | 3.56            |
|  | Period Ende    | ed September 30 |
|  | 2016           | 5 2015          |
| Operating Efficiency:  |                |                 |
| Volume Growth  | 8%             | 10%             |
| Revenue Growth   | (1%)           | (15%)           |
| Operating Margin   | 14%            | 11%             |

The manner by which the Group calculates the key performance indicators is as follows:

| KPI                             | Formula  |
|---------------------------------|--|
| Current Ratio                   | Current Assets Current Liabilities   |
| Debt to Equity Ratio            | Total Liabilities (Current + Noncurrent)  Equity + Non-controlling Interests   |
| Asset to Equity Ratio           |  |
| Return on Average<br>Equity     | Net Income Attributable to Equity Holders of the Parent Company*  Average Equity Attributable to Equity Holders of the Parent  Company |
| Interest Rate Coverage<br>Ratio | Earnings Before Interests, Taxes, Depreciation and Amortization Interest Expense and Other Financing Charges                           |
| Volume Growth                   | \[ \frac{\text{Sum of all Businesses' Revenue at Prior Period Prices}}{\text{Prior Period Net Sales}} \right] -1                       |
| Revenue Growth                  | Current Period Net Sales Prior Period Net Sales  |
| Operating Margin                | Income from Operating Activities Net Sales   |

<sup>\*</sup> Annualized for quarterly reporting

# TOP FRONTIER INVESTMENT HOLDINGS, INC. AND SUBSIDIARIES SELECTED NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Amounts in Millions, Except Per Share Data)

### 1. Summary of Significant Accounting and Financial Reporting Policies

The Group prepared its interim consolidated financial statements as of and for the period ended September 30, 2016 and comparative financial statements for the same period in 2015 following the new presentation rules under Philippine Accounting Standard (PAS) No. 34, *Interim Financial Reporting*. The consolidated financial statements of the Group have been prepared in compliance with Philippine Financial Reporting Standards (PFRS).

The consolidated financial statements are presented in Philippine peso and all financial information are rounded off to the nearest million (000,000), except when otherwise indicated.

The principal accounting policies and methods adopted in preparing the interim consolidated financial statements of the Group are the same as those followed in the most recent annual audited consolidated financial statements.

### Adoption of New and Amended Standards

The Financial Reporting Standards Council (FRSC) approved the adoption of a number of new and amended standards and interpretation as part of PFRS.

Amendments to Standards Adopted in 2016

The Group has adopted the following PFRS starting January 1, 2016 and accordingly, changed its accounting policies in the following areas:

- Disclosure Initiative (Amendments to PAS 1, Presentation of Financial Statements). The amendments clarify the following: (i) the materiality requirements in PAS 1; (ii) that specific line items in the consolidated statements of income, consolidated statements of comprehensive income and the consolidated statements of financial position may be disaggregated; (iii) that entities have flexibility as to the order in which they present the notes to the consolidated financial statements; and (iv) that share of other comprehensive income of associates and joint ventures accounted for using the equity method must be presented in aggregate as a single line item, and classified between those items that will or will not be subsequently reclassified to profit or loss. Furthermore, the amendments clarify the requirements that apply when additional subtotals are presented in the consolidated statements of financial position, the consolidated statements of income and consolidated statements of comprehensive income.
- Accounting for Acquisitions of Interests in Joint Operations (Amendments to PFRS 11, Joint Arrangements). The amendments require business combination accounting to be applied to acquisitions of interests in a joint operation that constitutes a business. Business combination accounting also applies to the acquisition of additional interests in a joint operation while the joint operator retains joint control. The additional interest acquired will be measured at fair value. The previously held interests in the joint operation will not be remeasured. The amendments place the focus firmly on the definition of a business, because this is key to determining whether the acquisition is accounted for as a business combination or as the acquisition of a collection of assets. As a result, this places

pressure on the judgment applied in making this determination. The amendments to PFRS 11 are applied prospectively in accordance with PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors.

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- Clarification of Acceptable Methods of Depreciation and Amortization (Amendments to PAS 16, Property, Plant and Equipment and PAS 38, Intangible Assets). The amendments to PAS 38 introduce a rebuttable presumption that the use of revenue-based amortization methods for intangible assets is inappropriate. This presumption can be overcome only when revenue and the consumption of the economic benefits of the intangible asset are highly correlated, or when the intangible asset is expressed as a measure of revenue. The amendments to PAS 16 explicitly state that revenue-based methods of depreciation cannot be used for property, plant and equipment. This is because such methods reflect factors other than the consumption of economic benefits embodied in the asset e.g., changes in sales volumes and prices. The amendments to PAS 16 and PAS 38 are applied prospectively in accordance with PAS 8.
- Annual Improvements to PFRS Cycles 2012-2014 contain changes to four standards, of which the following are applicable to the Group:
  - o Changes in Method for Disposal (Amendments to PFRS 5, Noncurrent Assets Held for Sale and Discontinued Operations). PFRS 5 is amended to clarify that: (a) if an entity changes the method of disposal of an asset or disposal group - i.e., reclassifies an asset or disposal group from held-for-distribution to owners to held-for-sale, or vice versa, without any time lag - the change in classification is considered a continuation of the original plan of disposal and the entity continues to apply held-for-distribution or held-for-sale accounting. At the time of the change in method, the entity measures the carrying amount of the asset or disposal group and recognizes any write-down (impairment loss) or subsequent increase in the fair value of the asset or disposal group, less costs to sell or distribute; and (b) if an entity determines that an asset or disposal group no longer meets the criteria to be classified as held-for-distribution, then it ceases held-for-distribution accounting in the same way as it would cease held-for-sale accounting. Any change in method of disposal or distribution does not, in itself, extend the period in which a sale has to be completed. The amendments to PFRS 5 are applied prospectively in accordance with PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors.
  - O Disclosure of information "elsewhere in the interim financial report" (Amendment to PAS 34). PAS 34 is amended to clarify that certain disclosures, if they are not included in the notes to interim financial statements, may be disclosed "elsewhere in the interim financial report" i.e., incorporated by cross-reference from the interim financial statements to another part of the interim financial report (e.g., management commentary or risk report). The interim financial report is incomplete if the interim financial statements and any disclosure incorporated by cross reference are not made available to users of the interim financial statements on the same terms and at the same time. The amendment to PAS 34 is applied retrospectively, in accordance with PAS 8.

Except as otherwise indicated, the adoption of these foregoing amended standards did not have a material effect on the interim consolidated financial statements.

New and Amended Standards Not Yet Adopted

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A number of new and amended standards are effective for annual periods beginning after January 1, 2016 and have not been applied in preparing the interim consolidated financial statements. Unless otherwise indicated, none of these is expected to have a significant effect on the interim consolidated financial statements.

The Group will adopt the following new and amended standards on the respective effective dates:

- PFRS 9 (2014), Financial Instruments, replaces PAS 39, Financial Instruments: Recognition and Measurement, and supersedes the previously published versions of PFRS 9 that introduced new classifications and measurement requirements (in 2009 and 2010) and a new hedge accounting model (in 2013). PFRS 9 includes revised guidance on the classification and measurement of financial assets, including a new expected credit loss model for calculating impairment of all financial assets that are not measured at FVPL, which generally depends on whether there has been a significant increase in credit risk since initial recognition of a financial asset, and supplements the new general hedge accounting requirements published in 2013. The new model on hedge accounting requirements provides significant improvements by aligning hedge accounting more closely with risk management. The new standard is required to be applied retrospectively for annual periods beginning on or after January 1, 2018. Early adoption is permitted.
- PFRS 15, replaces PAS 11, Construction Contracts, PAS 18, Revenue, IFRIC 13, Customer Loyalty Programmes, IFRIC 18, Transfer of Assets from Customers and Standard Interpretation Committee 31, Revenue Barter Transactions Involving Advertising Services. The new standard introduces a new revenue recognition model for contracts with customers which specifies that revenue should be recognized when (or as) a company transfers control of goods or services to a customer at the amount to which the company expects to be entitled. Depending on whether certain criteria are met, revenue is recognized over time, in a manner that best reflects the company's performance, or at a point in time, when control of the goods or services is transferred to the customer. The standard does not apply to insurance contracts, financial instruments or lease contracts, which fall in the scope of other PFRS. It also does not apply if two companies in the same line of business exchange nonmonetary assets to facilitate sales to other parties. Furthermore, if a contract with a customer is partly in the scope of another PFRS, then the guidance on separation and measurement contained in the other PFRS takes precedence.

However, the FRSC has yet to issue/approve this new revenue standard for local adoption pending completion of a study by the Philippine Interpretations Committee on its impact on the real estate industry. If approved, the standard is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted.

PFRS 16, Leases, supersedes PAS 17, Leases, and the related Philippine Interpretations. The new standard introduces a single lease accounting model for lessees under which all major leases are recognized on-balance sheet, removing the lease classification test. Lease accounting for lessors essentially remains unchanged except for a number of details including the application of the new lease definition, new sale-and-leaseback guidance, new sub-lease guidance and new disclosure requirements. Practical expedients and targeted reliefs were introduced including an optional lessee exemption for short-term leases (leases with a term of 12 months or less) and low-value items, as well as the permission of portfolio-level accounting

instead of applying the requirements to individual leases. New estimates and judgmental thresholds that affect the identification, classification and measurement of lease transactions, as well as requirements to reassess certain key estimates and judgments at each reporting date were introduced. PFRS 16 is effective for annual periods beginning on or after January 1, 2019. Earlier application is not permitted until the FRSC has adopted PFRS 15, Revenue from Contracts with Customers. The Group is currently assessing the potential impact of PFRS 16 and plans to adopt this new standard on leases on the required effective date once adopted locally.

- Disclosure initiative (Amendments to PAS 7, Statement of Cash Flows). The amendments address financial statements users' requests for improved disclosures about an entity's net debt relevant to understanding an entity's cash flows. The amendments require entities to provide disclosures that enable users of the consolidated financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes - e.g. by providing a reconciliation between the opening and closing balances in the consolidated statements of financial position for liabilities arising from financing activities. If the required disclosure is provided in combination with disclosures of changes in other assets and liabilities, it shall disclose the changes in liabilities arising from financing activities separately from changes in those other assets and liabilities. On February 17, 2016, the FRSC has adopted the amendments to PAS 7, which apply prospectively for annual periods beginning on or after January 1, 2017 with early adoption permitted. When the Group first applies those amendments, it is not required to provide comparative information for preceding periods.
- Recognition of Deferred Tax Assets for Unrealized Losses (Amendments to PAS 12).
   The amendments clarify that:
  - the existence of a deductible temporary difference depends solely on a comparison of the carrying amount of an asset and its tax base at the end of the reporting period, and is not affected by possible future changes in the carrying amount or expected manner of recovery of the asset;
  - the calculation of future taxable profit in evaluating whether sufficient taxable profit will be available in future periods excludes tax deductions resulting from the reversal of the deductible temporary differences;
  - the estimate of probable future taxable profit may include the recovery of some
    of an entity's assets for more than their carrying amount if there is sufficient
    evidence that it is probable that the entity will achieve this; and
  - an entity assesses a deductible temporary difference related to unrealized losses in combination with all of its other deductible temporary differences, unless a tax law restricts the utilization of losses to deduction against income of a specific type.

On February 17, 2016, the FRSC has adopted the Amendments to PAS 12, which will become effective for annual periods beginning on or after January 1, 2017 with early adoption permitted. The amendments to PAS 12 are applied prospectively in accordance with PAS 8. On initial application of the amendment, the change in the opening equity of the earliest comparative period may be recognized in opening retained earnings (or in another component of equity, as appropriate), without

allocating the change between opening retained earnings and other components of equity. If the Group applies this relief, it shall disclose that fact.

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Classification and Measurementof Share-based Payment Transactions (Amendments to PFRS 2, Share-based Payment). The amendments clarify that a cash-settled share-based payment is measured using the same approach as for equity-settled share-based payments - i.e. the modified grant date method. Therefore, in measuring the liability, market and non-vesting conditions are taken into account in measuring its fair value; and the number of awards to receive cash is adjusted to reflect the best estimate of those expected to vest as a result of satisfying service and any non-market performance conditions. The new requirements do not change the cumulative amount of expense that is ultimately recognized, because the total consideration for a cash-settled share-based payment is still equal to the cash paid on settlement.

The amendments also introduce an exception stating that, for classification purposes, a share-based payment transaction with employees is accounted for as aquity-settled if: (a) the terms of the arrangement permit or require a company to settle the transaction net by withholding a specified portion of the equity instruments to meet the statutory tax withholding requirement (the net settlement feature); and (b) the entire share-based payment transaction would otherwise be classified as equity-settled if there were no net settlement feature. The exception does not apply to equity instruments that the company withholds in excess of the employee's tax obligation associated with the share-based payment.

The amendments also clarify that the Group is to apply the following approach when a share-based payment is modified from cash-settled to equity-settled: (a) at the modification date, the liability for the original cash-settled share-based payment is derecognized and the equity-settled share-based payment is measured at its fair value and recognized to the extent that the goods or services have been received up to that date; and (b) the difference between the carrying amount of the liability derecognized as at the modification date and the amount recognized in equity as at that date is recognized in profit or loss immediately. The amendments are required to be applied for annual periods beginning on or after January 1, 2018 with early application permitted.

Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to PFRS 10, Consolidated Financial Statements, and PAS 28, Investments in Associates). The amendments address an inconsistency in the requirements in PFRS 10 and PAS 28 in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require that a full gain or loss is recognized when a transaction involves a business whether it is housed in a subsidiary or not. A partial gain or loss is recognized when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

Originally, the amendments apply prospectively for annual periods beginning on or after January 1, 2016 with early adoption permitted. However on January 13, 2016, the FRSC decided to postpone the effective date until the International Accounting Standards Board has completed its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

 Philippine Interpretation IFRIC 15, Agreements for the Construction of Real Estate, applies to the accounting for revenue and associated expenses by entities that undertake the construction of real estate directly or through subcontractors. It provides guidance on the recognition of revenue among real estate developers for sale of units, such as apartments or houses, 'off plan'; i.e., before construction is completed. It also provides guidance on how to determine whether an agreement for the construction of real estate is within the scope of PAS 11 or PAS 18 and the timing of revenue recognition. The Securities and Exchange Commission (SEC) issued a notice dated August 5, 2011 that defers the adoption of this interpretation indefinitely.

### 2. Segment Information

### Operating Segments

The reporting format of the Group's operating segments is determined based on the Group's risks and rates of return which are affected predominantly by differences in the products and services produced. The operating businesses are organized and managed separately according to the nature of the products produced and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

The Group's reportable segments are beverage, food, packaging, energy, fuel and oil, infrastructure and mining.

The beverage segment produces and markets alcoholic and non-alcoholic beverages.

The food segment includes, among others, poultry operations, livestock farming, and processing and selling of meat products, processing and marketing of refrigerated and canned meat products, manufacturing and marketing of feeds and flour products, cooking oil, biscuits, breadfill desserts and dairy-based products, importation and marketing of coffee and coffee-related products and grain terminal handling.

The packaging segment is involved in the production and marketing of packaging products including, among others, glass containers, glass molds, polyethylene terephthalate (PET) bottles and preforms, PET recycling, plastic closures, corrugated cartons, woven polypropylene, kraft sacks and paperboard, pallets, flexible packaging, plastic crates, plastic floorings, plastic films, plastic trays, plastic pails and tubs, metal closures and two-piece aluminum cans, woven products, industrial laminates and radiant barriers. It is also involved in crate and plastic pallet leasing, PET bottle filling graphics design, packaging research and testing, packaging development and consultation, contract packaging and trading.

The energy segment is engaged in power generation, distribution and trading and coal mining. The power generation assets supply electricity to a variety of customers, including Manila Electric Company, electric cooperatives, industrial customers and the Philippine Wholesale Electricity Spot Market.

The fuel and oil segment is engaged in refining and marketing of petroleum products.

The infrastructure segment is engaged in the business of construction and development of various infrastructure projects such as airports, roads, highways, toll roads, freeways, skyways, flyovers, viaducts and interchanges.

The mining segment is engaged in exploration, development and commercial utilization of nickel, cobalt, chrome, iron, gold and other mineral deposits.

The telecommunications business was previously presented as one of the reportable segments of the Group. As a result of the completion of the sale of Vega Telecom, Inc. (Vega) and subsidiaries on May 30, 2016, the line by line consolidation of Vega and its subsidiaries were excluded in the consolidated statements of income for the periods ended September 30, 2016 and 2015 and presented under "Income (loss) after income tax from discontinued operations" account. Accordingly, the comparable 2015 financial information about reportable segments was restated to show the discontinued operation separately from continuing operations.

### Inter-segment Transactions

Segment revenues, expenses and performance include sales and purchases between operating segments. Transfer prices between operating segments are set on an arm's length basis in a manner similar to transactions with third parties. Such transactions are eliminated in consolidation.

Financial information about reportable segments follows:

|                     | Bever         | age     | Foo       | d           | Packag  | ing         | Energ   | gy         | Fuel<br>C    |                | Infrastru | cture                                   | Mining an   | d Others   | Elimina   | tions     | Consol       | lidated      |
|---------------------|---------------|---------|-----------|-------------|---------|-------------|---------|------------|--------------|----------------|-----------|---|-------------|------------|-----------|-----------|--------------|--------------|
| iii 10.             | 2016          | 2015    | 2016      | 2015        | 2016    | 2015        | 2016    | 2015       | 2016         | 2015           | 2016      | 2015                                    | 2016        | 2015       | 2016      | 2015      | 2016         | 2015         |
| Sales               |               |         |           |             |         |             |         |            |              |                |           | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |             |            |           |           |              |              |
| External sales      | P82,398       | P69,731 | P80,525   | P76,599     | P15,127 | P14,727     | P53,157 | P52,363    | P242,814     | P275,204       | P14,672   | P9,004                                  | P9,608      | P5,667     | P -       | P -       | P498,301     | P503,295     |
| Inter-segment sales | 102           | 546     | 57        | 2           | 4,622   | 3,459       | 7,543   | 6,634      | 4,956        | 3,091          | 100 mg/2  | 300,000                                 | 7,878       | 11,232     | (25,158)  | (24,964)  |              | The state of |
| Total sales         | P82,500       | P70,277 | P80,582   | P76,601     | 19,749  | 18,186      | P60,700 | P58,997    | P247,770     | P278,295       | P14,672   | P9,004                                  | P17,486     | P16,899    | (P25,158) | (P24,964) | P498,301     | P503,295     |
| Results             | Ton. west-ter | nooder. | politica. | 11452655532 | 2000    | instantina. |         | 1000 07000 | 25.710751500 | and the second | valorini. | 7.7                                     | s unificano | service of | 10        | The other | Certainness. | 9.702.50     |
| Segment results     | P18,879       | P15,653 | P5,388    | P4,274      | P1,571  | P1,361      | P22,280 | P18,785    | P16,817      | P13,638        | P7,441    | P5,146                                  | (P1,158)    | (P2,705)   | (P280)    | P584      | P70,938      | P56,736      |

### 3. Discontinued Operations

On May 30, 2016, San Miguel Corporations (SMC) entered into agreements with Philippine Long Distance Telephone Company (PLDT) and Globe Telecom, Inc. (Globe), respectively, for the sale of 100% ownership interest of SMC in Vega for total amount of P30,004 million. Vega holds the telecommunications assets of SMC through its subsidiaries. In addition, advances by SMC to Vega was also assigned to PLDT and Globe, in the total amount of P22,077 million. SMC received P26,040 million or 50% of the proceeds from the sale of shares and assignment of advances upon signing of the agreement. The payments of the remaining balance will be made to SMC at 25% of the proceeds each on December 1, 2016 and May 16, 2017.

SMC booked a gain from the transaction amounting to P6,948 million, net of capital gains tax.

As required by PFRS 5, the financial performance of Vega and its subsidiaries for the period from January 1 to May 30, 2016 and for the period ended September 30, 2015, were presented as a separate item under "Income (loss) after income tax from discontinued operations" account in the consolidated statements of income. Accordingly, the comparable 2015 consolidated statement of income was restated.

The result of discontinued operations is presented below:

|   | 2016    | 2015     |
|---|---------|----------|
| Net sales                                       | P818    | P1,264   |
| Cost of sales                                   | 389     | 626      |
| Gross profit                                    | 429     | 638      |
| Selling and administrative expenses             | (1,380) | (1,480)  |
| Interest expense and other financing charges    | (6)     | (1)      |
| Interest income                                 | 14      | 21       |
| Equity in net losses of associates              |         | (266)    |
| Other income - net                              | 136     | 150      |
| Loss before income tax                          | (807)   | (938)    |
| Income tax expense                              | 175     | 153      |
| Loss from discontinued operations               | (982)   | (1,091)  |
| Gain on sale of investment - net of tax of P772 | 13,230  | -        |
| Net income (loss) from discontinued operations  | P12,248 | (P1,091) |
| Attributable to:                                |         |          |
| Equity holders of the Parent Company            | P8,054  | (P776)   |
| Non-controlling interests                       | 4,194   | (315)    |
|   | P12,248 | (P1,091) |
|   |         |          |

Basic and diluted earnings per common share from discontinued operations, attributable to equity holders of the Parent Company, are presented in Note 7.

Cash flows provided by (used in) discontinued operations are presented below:

|  | 2016    | 2015     |
|--|---------|----------|
| Net cash flows used in operating activities                  | (P419)  | (P1,874) |
| Net cash flows provided by (used in) investing activities    | 20,492  | (1,407)  |
| Net cash flows used in financing activities                  | (1,220) | :        |
| Net cash flows provided by (used in) discontinued operations | P18,853 | (P3,281) |

The effect of disposal on the financial position follows:

|   | 2016    |
|---|---------|
| Assets                                    |         |
| Cash and cash equivalents                 | P1,877  |
| Trade and other receivables - net         | 1,516   |
| Inventories                               | 258     |
| Prepaid expenses and other current assets | 3,185   |
| Investments and advances - net            | 8       |
| Available-for-sale financial assets       | 2       |
| Property, plant and equipment - net       | 13,207  |
| Goodwill - net                            | 8       |
| Other intangible assets - net             | 23,843  |
| Deferred tax assets                       | 103     |
| Other noncurrent assets - net             | 235     |
| Liabilities                               |         |
| Accounts payable and accrued expenses     | (509)   |
| Income and other taxes payable            | (242)   |
| Deferred tax liabilities                  | (273)   |
| Other noncurrent liabilities              | (4,557) |
| Non-controlling interests                 | (606)   |
| Reserve for retirement plan               | 14      |
| Net assets disposed of                    | P38,069 |
| Cash consideration received               | P26,040 |
| Transaction cost                          | (9)     |
| Cash and cash equivalents disposed of     | (1,877) |
| Net cash flows                            | P24,154 |

### 4. Other Income (Charges)

Other income (charges) consists of:

|                                  | September 30 |           |  |
|----------------------------------|--------------|-----------|--|
|                                  | 2016         | 2015      |  |
| Loss on foreign exchange - net   | (P7,563)     | (P13,043) |  |
| Construction costs               | (6,115)      | (6,894)   |  |
| Gain (loss) on derivatives - net | (79)         | 2,207     |  |
| Construction revenue             | 6,115        | 6,894     |  |
| Others                           | 823          | 808       |  |
|                                  | (P6,819)     | (P10,028) |  |

Construction revenue is recognized by reference to the stage of completion of the construction activity at the reporting date. When it is probable that the total contract costs will exceed total contract revenue, the expected loss is recognized as an expense immediately.

Construction costs pass through the profit or loss before it is capitalized as toll road and airport concession rights.

### 5. Related Party Disclosures

The Parent Company, certain subsidiaries and their shareholders and associates and joint ventures in the normal course of business, purchase products and services from one another. Transactions with related parties are made at normal market prices and terms. An assessment is undertaken at each financial year by examining the financial position of the related party and the market in which the related party operates.

The following are the transactions with related parties and the outstanding balances as of September 30, 2016 and December 31, 2015:

|                 |                    | Revenue<br>from<br>Related<br>Parties | Purchases<br>from<br>Related<br>Parties | Amounts<br>Owed by<br>Related<br>Parties | Amounts<br>Owed to<br>Related<br>Parties | Terms                                 | Conditions    |
|-----------------|--------------------|---------------------------------------|---|--|--|---------------------------------------|---------------|
| Shareholders of | September 30, 2016 | Р-                                    | P -                                     | Р -                                      | P10,597                                  | On demand;                            | Unsecured;    |
| the Parent      | December 31, 2015  | **                                    |   |  | 10,077                                   | interest bearing                      | no impairment |
| Company         | September 30, 2016 |                                       |   | -  | 221                                      | On demand;                            | Unsecured;    |
|                 | December 31, 2015  |                                       | -                                       | 2  | 221                                      | non-interest<br>bearing               | no impairment |
| Retirement      | September 30, 2016 | 333                                   | -                                       | 11,800                                   | 59                                       | On demand:                            | Unsecured:    |
| Plans           | December 31, 2015  | 485                                   |   | 13,194                                   |  | interest bearing                      | no impairment |
| Associates      | September 30, 2016 | 1,392                                 | 152                                     | 462                                      | 29                                       | On demand;                            | Unsecured;    |
|                 | December 31, 2015  | 1,940                                 | 119                                     | 452                                      | 28                                       | interest and non-<br>interest bearing | no impairment |
|                 | September 30, 2016 |                                       |   | 2  | 19,188                                   | Less than 1                           | Unsecured and |
|                 | December 31, 2015  |                                       | 5                                       | *  | 20,529                                   | to 10 years;<br>interest bearing      | secured       |
| Joint Ventures  | September 30, 2016 | 61                                    |   | 693                                      | 81                                       | On demand;                            | Unsecured;    |
|                 | December 31, 2015  | 3                                     | 416                                     | 665                                      | 162                                      | non-interest<br>bearing               | no impairment |
| Shareholders    | September 30, 2016 | 226                                   | 98                                      | 170                                      | 2,521                                    | On demand;                            | Unsecured;    |
| in Subsidiaries | December 31, 2015  | 222                                   | 77                                      | 178                                      | 2,765                                    | non-interest<br>bearing               | no impairment |
| Others          | September 30, 2016 | 92                                    | 1                                       | 64                                       | 6,555                                    | On demand;                            | Unsecured;    |
|                 | December 31, 2015  | 92                                    | 8                                       | 40                                       | 6,231                                    | non-interest<br>bearing               | no impairment |
| Total           | September 30, 2016 | P2,104                                | P251                                    | P13,189                                  | P39,251                                  |                                       |               |
| Total           | December 31, 2015  | P2,742                                | P612                                    | P14,529                                  | P40,013                                  |                                       |               |

- a. Interest-bearing payables and related financing charges are amounts owed to a shareholder of the Parent Company. Payables are used for working capital purposes and for the acquisition of investments in shares of stock. These payables, which bear interest of 3.00% per annum have no definite payment terms and are considered payable upon demand. Interest expense amounted to P205 and P197 for the periods ended September 30, 2016 and 2015, respectively.
- Amounts owed by related parties consist of current and noncurrent receivables and deposits, and share in expenses.
- c. Amounts owed to related parties consist of trade payables and professional fees.
- d. The amounts owed to associates include interest bearing loans to Bank of Commerce (BOC) presented as part of "Loans payable" and "Long-term debt" accounts in the consolidated statements of financial position.

### 6. Property, Plant and Equipment

Property, plant and equipment consist of:

September 30, 2016 and December 31, 2015

|   | Land<br>and Land<br>Improvements | Buildings and<br>Improvements | Power<br>Plants | Refinery<br>and Plant<br>Equipment | Service<br>Stations<br>and Other<br>Equipment | Equipment,<br>Furniture<br>and Fixtures | Leasehold<br>Improvements | Mine and<br>Mining<br>Property | Capital<br>Projects<br>in Progress | Total    |
|---|----------------------------------|-------------------------------|-----------------|------------------------------------|---|---|---------------------------|--------------------------------|------------------------------------|----------|
| Cost                                      |                                  |                               |                 |                                    |   |   | •                         |                                |                                    |          |
| January 1, 2015 (Audited)                 | P59,818                          | P54,245                       | P255,082        | P50,532                            | P16,142                                       | P134,677                                | P2,350                    | P5,530                         | P135,986                           | P714,362 |
| Additions                                 | 869                              | 3,743                         | -               | 1,177                              | 1,191   | 9,122                                   | 115                       | 47                             | 43,830                             | 60,094   |
| Disposals/reclassifications/              |                                  |                               |                 |                                    |   |   |                           |                                |                                    |          |
| acquisition of subsidiaries               | 3,036                            | (1,770)                       | **              | (362)                              | (74)  | 5,125                                   | (147)                     | 7                              | 2,938                              | 8,753    |
| Currency translation adjustments          | (1,158)                          | (1,263)                       |                 | (1,562)                            | (1,029)                                       | (317)                                   |                           |                                | (346)                              | (5,675)  |
| December 31, 2015 (Audited)               | 62,565                           | 54,955                        | 255,082         | 49,785                             | 16,230  | 148,607                                 | 2,318                     | 5,584                          | 182,408                            | 777,534  |
| Additions                                 | 117                              | 196                           |                 | 163                                | 69  | 1,285                                   | 8                         |                                | 26,476                             | 28,314   |
| Disposals/reclassifications               | 27                               | 406                           | +               | 94,463                             | (411)   | (16,245)                                | 71                        | 10                             | (108,954)                          | (30,633) |
| Currency translation adjustments          | 549                              | 810                           |                 | 685                                | 444   | 895                                     | 7                         |                                | 122                                | 3,512    |
| September 30, 2016 (Unaudited)            | 63,258                           | 56,367                        | 255,082         | 145,096                            | 16,332  | 134,542                                 | 2,404                     | 5,594                          | 100,052                            | 778,727  |
| Accumulated Depreciation and Amortization |                                  |                               |                 |                                    |   |   |                           |                                |                                    |          |
| January 1, 2015 (Audited)                 | 3,973                            | 20,616                        | 27,859          | 32,218                             | 10,471  | 81,994                                  | 1,324                     | 4,652                          |                                    | 183,107  |
| Depreciation and amortization             | 224                              | 2,301                         | 6,776           | 1,730                              | 1,287   | 8,149                                   | 206                       | 113                            |                                    | 20,786   |
| Disposals/reclassifications/              |                                  | 7.00-0.01                     | 0.48.00.00      | Constant                           | 2700000                                       | 10040000                                |                           |                                |                                    | 1900000  |
| acquisition of subsidiaries               | 61                               | (777)                         | *               | (109)                              | (53)  | 4,656                                   | (284)                     | *                              | *                                  | 3,494    |
| Currency translation adjustments          | (75)                             | (722)                         |                 | (751)                              | (565)   | (841)                                   | -                         |                                |                                    | (2,954)  |
| December 31, 2015 (Audited)               | 4,183                            | 21,418                        | 34,635          | 33,088                             | 11,140  | 93,958                                  | 1,246                     | 4,765                          |                                    | 204,433  |
| Depreciation and amortization             | 203                              | 1,785                         | 5,081           | 3,510                              | 660   | 6,520                                   | 164                       | 83                             |                                    | 18,006   |
| Disposals/reclassifications               | (93)                             | (487)                         |                 | (19)                               | (88)  | (15,779)                                | (126)                     | 17                             |                                    | (16,575) |
| Currency translation adjustments          | 37                               | 415                           | -               | 598                                | 239   | 499                                     | 4                         |                                | -                                  | 1,792    |
| September 30, 2016 (Unaudited)            | 4,330                            | 23,131                        | 39,716          | 37,177                             | 11,951  | 85,198                                  | 1,288                     | 4,865                          |                                    | 207,656  |

(Forward)

|  | Land<br>and Land<br>Improvements | Buildings and                 | Power<br>Plants   | Refinery<br>and Plant<br>Equipment | Service<br>Stations<br>and Other<br>Equipment | Equipment,<br>Furniture and<br>Fixtures | Leasehold<br>Improvements                | Mine and<br>Mining<br>Property | Capital<br>Projects<br>in Progress | Total             |
|--|----------------------------------|-------------------------------|---|------------------------------------|---|---|--|--------------------------------|------------------------------------|-------------------|
| Accumulated Impairment Losses  |                                  |                               |   |                                    | 3.3 0.7                                       |   | improvements.                            | 1100011                        |                                    | 10141             |
| January 1, 2015 (Audited)<br>Impairment<br>Disposals and reclassifications | P266                             | P1,882<br>202                 | P -<br>-  | P -                                | P -   | P6,886<br>2,129                         | P -                                      | P573                           | P -                                | P9,607<br>2,331   |
| Currency translation adjustments   |                                  | (22)                          |   |                                    |   | (9)<br>87                               |  |                                | -                                  | (9)<br>65         |
| December 31, 2015 (Audited)  | 266                              | 2,062                         |   |                                    |   | 9,093                                   |  | 573                            |                                    | 11,994            |
| Disposals and reclassifications<br>Currency translation adjustments        | - 1                              | (6)                           |   |                                    |   | (1,327)<br>89                           |  | 2                              |                                    | (1,333)<br>92     |
| September 30, 2016 (Unaudited)   | 266                              | 2,059                         | *   | -                                  |   | 7,855                                   | *  | 573                            |                                    | 10,753            |
| Carrying Amount<br>December 31, 2015 (Audited)                             | P58,116                          | P31,475                       | P220,447  | P16.697                            | P5,090  | P45,556                                 | P1,072                                   | P246                           | P182,408                           | P561,107          |
| September 30, 2016 (Unaudited)   | 2000000000                       | ille Als #Annes               |   |                                    | 11.000.000.00                                 |   |  | 0.000                          |                                    |                   |
| September 30, 2016 (Unaudited)   | P58,662                          | P31,177                       | P215,366  | P107,919                           | P4,381  | P41,489                                 | P1,116                                   | P156                           | P100,052                           | P560,318          |
| September 30, 2015   | Land<br>and Land<br>Improvements | Buildings and<br>Improvements | Power<br>Plants   | Refinery<br>and Plant<br>Equipment | Service<br>Stations<br>and Other<br>Equipment | Equipment,<br>Furniture<br>and Fixtures | Leasehold<br>Improvements                | Mine and<br>Mining<br>Property | Capital<br>Projects<br>in Progress | Total             |
| Cost   | as Unitrodenic Secondo Secondo   |                               | NAMES AND ADDRESS OF THE PARTY | 1                                  | Transcriptor                                  |   | 5000 00 00 00 00 00 00 00 00 00 00 00 00 | -0.00                          | 00.00 mmmm                         | ANN ASSESSED IN   |
| January 1, 2015 (Audited)  | P59,818                          | P54,245                       | P255,082  | P50,532                            | P16,142                                       | P134,677                                | P2,350                                   | P5,530                         | P135,986                           | P714,362          |
| Additions Disposals/reclassifications/                                     | 682                              | 505                           | -   | 612                                | 1,583   | 4,133                                   | 57                                       | 17                             | 37,018                             | 44,607            |
| acquisition of subsidiaries  | 3,579                            | (1,378)                       | 23  | (4)                                | (125)   | 2,693                                   | 191                                      | 7                              | 2,189                              | 7,152             |
| Currency translation adjustments   | (1,434)                          | (1,577)                       |   | (1,953)                            | (1,274)                                       | (232)                                   |  |                                | (444)                              | (6,914)           |
| September 30, 2015 (Unaudited)   | 62,645                           | 51,795                        | 255,082   | 49,187                             | 16,326  | 141,271                                 | 2,598                                    | 5,554                          | 174,749                            | 759,207           |
| Accumulated Depreciation and Amortization<br>January 1, 2015 (Audited)     | on<br>3,973                      | 20.616                        | 22.000  | 22.210                             | 10.191  |   |  | 4 4 6 8                        | 541                                |                   |
| Depreciation and amortization Disposals/reclassifications/                 | 166                              | 20,616<br>1,709               | 27,859<br>5,084   | 32,218<br>1,357                    | 10,471<br>1,090                               | 81,994<br>5,686                         | 1,324<br>154                             | 4,652<br>84                    | 1                                  | 183,107<br>15,330 |
| acquisition of subsidiaries  | 65                               | (498)                         |   | (4)                                | (51)  | 2,617                                   | (148)                                    |                                | 19                                 | 1,981             |
| Currency translation adjustments   | (85)                             | (925)                         |   | (1,163)                            | (717)   | (705)                                   |  |                                |                                    | (3,595)           |
| September 30, 2015 (Unaudited)   | 4,119                            | 20,902                        | 32,943  | 32,408                             | 10,793  | 89,592                                  | 1,330                                    | 4,736                          | - 32                               | 196,823           |
| Accumulated Impairment Losses<br>January 1, 2015 (Audited)                 | 266                              | 1,882                         | *   |                                    | - 4   | 6,886                                   | 20                                       | 573                            |                                    | 9,607             |
| Currency translation adjustments   |                                  | 10                            | -   |                                    |   | 138                                     |  |                                |                                    | 148               |
| September 30, 2015 (Unaudited)   | 266                              | 1,892                         |   |                                    |   | 7,024                                   | *:                                       | 573                            | -                                  | 9,755             |
| Carrying Amount<br>September 30, 2015 (Unaudited)                          | P58,260                          | P29,001                       | P222,139  | P16,779                            | P5,533  | P44,655                                 | P1,268                                   | P245                           | P174,749                           | P552,629          |

Depreciation and amortization charged to operations amounted to P18,006 and P15,330 for the periods ended September 30, 2016 and 2015, respectively.

### 7. Basic and Diluted Earnings Per Share (EPS)

Basic EPS is computed by dividing the net income for the period attributable to equity holders of the Parent Company, net of dividends on preferred shares, by the weighted average number of issued and outstanding common shares during the period, with retroactive adjustment for any stock dividends declared.

Diluted EPS is computed in the same manner, adjusted for the effects of dilutive potential common shares.

Basic and diluted EPS per share is computed as follows:

|  |      | Septe   | mber 30  |
|--|------|---------|----------|
|  | Note | 2016    | 2015     |
| Net income (loss) from continuing<br>operations attributable to common<br>shareholders of the Parent Company       |      | P3,888  | (P1,231) |
| Less dividends on convertible perpetual<br>securities  |      | 404     |          |
| Net income (loss) from continuing operations<br>attributable to equity holders of the<br>Parent Company (a)        |      | 3,484   | (1,231)  |
| Net income (loss) from discontinued<br>operations attributable to common<br>shareholders of the Parent Company (b) | 3    | 8,054   | (776)    |
| Net income (loss) from discontinued<br>operations attributable to common<br>shareholders of the Parent Company     |      | P11,538 | (P2,007) |
| Weighted average number of common<br>shares outstanding (in millions) (c)  |      | 330     | 330      |
| Basic/diluted earnings (losses) per common<br>share attributable to equity holders of the<br>Parent Company        |      |         |          |
| Continuing operations (a/c)  |      | P10.55  | (P3.73)  |
| Discontinued operations (b/c)  |      | 24.38   | (2.35)   |
|  |      | P34.93  | (P6.08)  |

The Parent Company has no dilutive debt or equity instruments as of September 30, 2016 and 2015.

### 8. Dividends

On August 10, 2016, the Board of Directors (BOD) of the Parent Company declared cash dividends at P279.00 per preferred share, payable on August 12, 2016 to shareholders owning preferred shares as of August 10, 2016.

On November 10, 2016, the BOD of the Parent Company declared cash dividends at P279.00 per preferred share, payable on November 11, 2016 to shareholders owning preferred shares as of November 10, 2016.

The Parent Company has no dividend declaration in September 2015.

### 9. Financial Risk and Capital Management Objectives and Policies

### Objectives and Policies

The Group has significant exposure to the following financial risks primarily from its use of financial instruments:

- Interest Rate Risk
- Foreign Currency Risk
- Commodity Price Risk
- Liquidity Risk
- Credit Risk

This note presents information about the exposure to each of the foregoing risks, the objectives, policies and processes for measuring and managing these risks, and for management of capital.

The principal non-trade related financial instruments of the Group include cash and cash equivalents, AFS financial assets, financial assets at FVPL, restricted cash, short-term and long-term loans, and derivative instruments. These financial instruments, except financial assets at FVPL and derivative instruments, are used mainly for working capital management purposes. The trade-related financial assets and financial liabilities of the Group such as trade and other receivables, noncurrent receivables and deposits, accounts payable and accrued expenses, finance lease liabilities and other noncurrent liabilities arise directly from and are used to facilitate its daily operations.

The outstanding derivative instruments of the Group such as commodity and currency options, forwards and swaps are intended mainly for risk management purposes. The Group uses derivatives to manage its exposures to foreign currency, interest rate and commodity price risks arising from the operating and financing activities.

The accounting policies in relation to derivatives are set out in Note 10 to the selected notes to the consolidated financial statements.

The BOD has the overall responsibility for the establishment and oversight of the risk management framework of the Group.

The risk management policies of the Group are established to identify and analyze the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and activities. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The BOD constituted the Audit Committee to assist the BOD in fulfilling its oversight responsibility on the Group's corporate governance process relating to the: a) quality and integrity of the financial statements and financial reporting process and the systems of internal accounting and financial controls; b) performance of the internal auditors; c) annual independent audit of the financial statements, the engagement of the independent auditors and the evaluation of the independent auditors' qualifications, independence and performance; d) compliance with legal and regulatory requirements, including the disclosure control and procedures; e) evaluation of management's process to assess and manage the enterprise risk issues; and f) fulfillment of the other responsibilities set out by the BOD. The Audit Committee shall also prepare the reports required to be included in the annual report of the Group.

The Audit Committee also oversees how management monitors compliance with the risk management policies and procedures of the Group and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

### Interest Rate Risk

Interest rate risk is the risk that future cash flows from a financial instrument (cash flow interest rate risk) or its fair value (fair value interest rate risk) will fluctuate because of changes in market interest rates. The Group's exposure to changes in interest rates relates primarily to the long-term borrowings and investment securities. Investments acquired or borrowings issued at fixed rates expose the Group to fair value interest rate risk. On the other hand, investment securities acquired or borrowings issued at variable rates expose the Group to cash flow interest rate risk.

The Group manages its interest cost by using an optimal combination of fixed and variable rate debt instruments. Management is responsible for monitoring the prevailing market-based interest rate and ensures that the mark-up rates charged on its borrowings are optimal and benchmarked against the rates charged by other creditor banks.

On the other hand, the investment policy of the Group is to maintain an adequate yield to match or reduce the net interest cost from its borrowings pending the deployment of funds to their intended use in the operations and working capital management. However, the Group invests only in high-quality securities while maintaining the necessary diversification to avoid concentration risk.

In managing interest rate risk, the Group aims to reduce the impact of short-term fluctuations on the earnings. Over the longer term, however, permanent changes in interest rates would have an impact on profit or loss.

The management of interest rate risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various standard and non-standard interest rate scenarios.

The sensitivity to a reasonably possible 1% increase in the interest rates, with all other variables held constant, would have decreased the Group's profit before tax (through the impact on floating rate borrowings) by P1,881 and P2,251 for the period ended September 30, 2016 and for the year ended December 31, 2015, respectively. A 1% decrease in the interest rate would have had the equal but opposite effect. These changes are considered to be reasonably possible given the observation of prevailing market conditions in those periods. There is no impact on the Group's other comprehensive income.

Interest Rate Risk Table

The terms and maturity profile of the interest-bearing financial instruments, together with its gross amounts, are shown in the following tables:

| September 30, 2016   | <1 Year  | 1-2 Years   | >2-3 Years  | >3-4 Years   | >4-5 Years   | >5 Years  | Total                       |
|--|--|---|---|--|--|---|-----------------------------|
| Fixed Rate Philippine peso-denominated Interest rate Foreign currency-denominated  | P9,595<br>5.65% - 12.00%   | P29,214<br>5.5% - 8.74899%  | P24,620<br>5.5% - 10.50%  | P14,806<br>4,9925% - 8,74899%  | P31,147<br>4.3458% - 8.74899%  | P54,883<br>4.7575% - 7.73404%   | P164,265                    |
| (expressed in Philippine peso)<br>Interest rate  | 71<br>12.45% - 13.27%  |   |   |  |  | 25,044<br>4.875%  | 25,115                      |
| Floating Rate<br>Philippine peso-denominated<br>Interest rate  | 1,176<br>PDST-R + margin or<br>BSP overnight rate,<br>whichever is higher                        | 1,328<br>PDST-R + margin or<br>BSP overnight rate,<br>whichever is higher         | 1,222<br>PDST-R + margin<br>or BSP overnight<br>rate, whichever is<br>higher      | 544<br>PDST-R + margin or<br>5.75%, whichever<br>is higher                       | 540<br>PDST-R + margin or<br>5.75%, whichever<br>is higher                           | 1,511<br>PDST-R + margin  | 6,321                       |
| Foreign currency-denominated<br>(expressed in Philippine peso)<br>Interest rate  | 6,169<br>LIBOR + margin,<br>COF + margin   | 123,234<br>LIBOR + margin,<br>COF + margin  | 16,504<br>LIBOR + margin,<br>COF + margin   | 24,195<br>LIBOR + margin   | 1,802<br>LIBOR + margin  | 9,872<br>LIBOR + margin   | 181,776                     |
|  |  |   |   |  |  |   |                             |
|  | P17,011  | P153,776  | P42,346   | P39,545  | P33,489  | P91,310   | P377,477                    |
| December 31, 2015 Fixed Rate Philippine peso-denominated Interest rate   | <1 Year<br>P6,112  | 1-2 Years<br>P29,399  | >2-3 Years  | >3-4 Years   | >4-5 Years<br>P13,730  | >5 Years<br>P58,854   | P377,477  Total  P141,164   |
| Fixed Rate   | <1 Year  | 1-2 Years   | >2-3 Years  | >3-4 Years   | >4-5 Years   | >5 Years  | Total                       |
| Fixed Rate Philippine peso-denominated Interest rate Foreign currency-denominated (expressed in Philippine peso)   | <1 Year  P6,112 5.65% - 12.00%  14,021 7% - 13.27%  1,096 PDST-R + margin or BSP overnight rate, | 1-2 Years  P29,399 5.65% - 8.74899%  1,215 PDST-R + margin or BSP overnight rate, | >2-3 Years  P9,643 5.65% - 8.74899%  1,303 PDST-R + margin or BSP overnight rate, | >3-4 Years  P23,426 5.50% - 10.50%  1,059 PDST-R + margin or BSP overnight rate, | >4-5 Years  P13,730 4.9925% - 8.74899%  - 545 PDST-R + margin or 5.75%, whichever is | >5 Years  P58,854 5.50% - 8.74899%  24,301 4.875%  1,915 PDST-R + margin or 5.75%, whichever is | Total<br>P141,164           |
| Fixed Rate Philippine peso-denominated Interest rate Foreign currency-denominated (expressed in Philippine peso) Interest rate Floating Rate Philippine peso-denominated | <1 Year  P6,112 5.65% - 12.00%  14,021 7% - 13.27%  1,096 PDST-R + margin or                     | 1-2 Years  P29,399 5.65% - 8.74899%   | >2-3 Years  P9,643 5.65% - 8.74899%  1,303 PDST-R + margin or                     | >3-4 Years  P23,426 5.50% - 10.50%  - 1,059 PDST-R + margin or                   | >4-5 Years P13,730 4.9925% - 8.74899% 545 PDST-R + margin or                         | >5 Years  P58,854 5.50% - 8.74899%  24,301 4.875%  1,915 PDST-R + margin or                     | Total<br>P141,164<br>38,322 |

### Foreign Currency Risk

The functional currency is the Philippine peso, which is the denomination of the bulk of the Group's revenues. The exposure to foreign currency risk results from significant movements in foreign exchange rates that adversely affect the foreign currency-denominated transactions of the Group. The risk management objective with respect to foreign currency risk is to reduce or eliminate earnings volatility and any adverse impact on equity. The Group enters into foreign currency hedges using a combination of non-derivative and derivative instruments such as foreign currency forwards, options or swaps to manage its foreign currency risk exposure.

Short-term currency forward contracts (deliverable and non-deliverable) and options are entered into to manage foreign currency risks arising from importations, revenue and expense transactions, and other foreign currency-denominated obligations. Currency swaps are entered into to manage foreign currency risks relating to long-term foreign currency-denominated borrowings.

Information on the Group's foreign currency-denominated monetary assets and monetary liabilities and their Philippine peso equivalents is as follows:

|   | September 30, 2016 |            | December 31, 2015 |            |  |
|---|--------------------|------------|-------------------|------------|--|
|   | US Peso            |            | US                | Peso       |  |
|   | Dollar             | Equivalent | Dollar            | Equivalent |  |
| Assets  |                    |            |                   |            |  |
| Cash and cash equivalents   | US\$1,707          | P82,879    | US\$1,766         | P83,084    |  |
| Trade and other receivables   | 644                | 31,167     | 807               | 37,320     |  |
| Prepaid expenses and other<br>current assets  | 700                | 10.50      | 56                | 2,578      |  |
| Noncurrent receivables  | 25                 | 1,228      | 43                | 2,007      |  |
| TOTAL | 2,376              | 115,274    | 2,672             | 124,989    |  |
| Liabilities   |                    |            |                   |            |  |
| Loans payable   | 331                | 16,018     | 356               | 16,774     |  |
| Accounts payable and  |                    | 50         |                   | 23         |  |
| accrued expenses  | 1,171              | 56,848     | 1,073             | 50,511     |  |
| Long-term debt (including   |                    | 50         |                   |            |  |
| current maturities)   | 4,264              | 206,891    | 5,445             | 256,298    |  |
| Finance lease liabilities   |                    | 70         |                   |            |  |
| (including current portion)   | 1,926              | 93,397     | 2,058             | 96,843     |  |
| Other noncurrent liabilities  | 277                | 13,463     | 297               | 13,963     |  |
|   | 7,969              | 386,617    | 9,229             | 434,389    |  |
| Net foreign currency-<br>denominated monetary<br>liabilities  | (US\$5,593)        | (P271,343) | (US\$6,557)       | (P309,400) |  |

The Group reported losses on foreign exchange - net amounting to P7,563 and P13,043 for the period ended September 30, 2016 and 2015, respectively, with the translation of its foreign currency-denominated assets and liabilities. These mainly resulted from the movements of the US dollar against the Philippine peso as shown in the following table:

|                    | US Dollar to Philippine Peso |
|--------------------|------------------------------|
| September 30, 2016 | 48.50                        |
| December 31, 2015  | 47.06                        |
| September 30, 2015 | 46.74                        |
| December 31, 2014  | 44.72                        |

The management of foreign currency risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various foreign currency exchange rate scenarios.

The following table demonstrates the sensitivity to a reasonably possible change in the US dollar exchange rate, with all other variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities) and the Group's equity (due to translation of results and financial position of foreign operations):

|  | P1 Decrea<br>US Dollar Exc               | 5.000000                  | P1 Increase in the<br>US Dollar Exchange Rate |                     |  |
|--|--|---------------------------|---|---------------------|--|
| September 30, 2016   | Effect on<br>Income before<br>Income Tax | Effect on<br>Equity       | Effect on<br>Income before<br>Income Tax      | Effect on<br>Equity |  |
| Cash and cash equivalents<br>Trade and other receivables<br>Noncurrent receivables | (P1,421)<br>(454)<br>(19)                | (P1,281)<br>(509)<br>(19) | P1,421<br>454<br>19                           | P1,281<br>509<br>19 |  |
| Tronculture receivables  | (1,894)                                  | (1,809)                   | 1,894   | 1,809               |  |
| Loans payable<br>Accounts payable and  | 245                                      | 258                       | (245)   | (258)               |  |
| accrued expenses<br>Long-term debt (including                                      | 830                                      | 923                       | (830)   | (923)               |  |
| current maturities) Finance lease liabilities (including current                   | 4,210                                    | 3,007                     | (4,210)                                       | (3,007)             |  |
| portion)   | 1,926                                    | 1,348                     | (1,926)                                       | (1,348)             |  |
| Other noncurrent liabilities   | 277                                      | 194                       | (277)   | (194)               |  |
|  | 7,488                                    | 5,730                     | (7,488)                                       | (5,730)             |  |
|  | P5,594                                   | P3,921                    | (P5,594)                                      | (P3,921)            |  |

|  | P1 Decreas<br>US Dollar Exc              |                     | P1 Increase in the<br>US Dollar Exchange Rate |                     |  |
|--|--|---------------------|---|---------------------|--|
| December 31, 2015  | Effect on<br>Income before<br>Income Tax | Effect on<br>Equity | Effect on<br>Income before<br>Income Tax      | Effect on<br>Equity |  |
| Cash and cash equivalents<br>Trade and other receivables                                 | (P1,457)<br>(630)                        | (P1,329)<br>(621)   | P1,457<br>630                                 | P1,329<br>621       |  |
| Prepaid expenses and other<br>current assets<br>Noncurrent receivables                   | (47)<br>(34)                             | (42)<br>(36)        | 47<br>34                                      | 42<br>36            |  |
|  | (2,168)                                  | (2,028)             | 2,168   | 2,028               |  |
| Loans payable<br>Accounts payable and<br>accrued expenses                                | 240<br>751                               | 284<br>848          | (240)<br>(751)                                | (284)               |  |
| Long-term debt (including<br>current maturities)   | 5,035                                    | 3,935               | (5,035)                                       | (848)               |  |
| Finance lease liabilities<br>(including current<br>portion) Other noncurrent liabilities | 2,058<br>297                             | 1,441<br>208        | (2,058)<br>(297)                              | (1,441)<br>(208)    |  |
| Since included into interest   | 8,381                                    | 6,716               | (8,381)                                       | (6,716)             |  |
|  | P6,213                                   | P4,688              | (P6,213)                                      | (P4,688)            |  |

Exposures to foreign exchange rates vary during the period depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's foreign currency risk.

### Commodity Price Risk

Commodity price risk is the risk that future cash flows from a financial instrument will fluctuate because of changes in commodity prices. The Group enters into various commodity derivatives to manage its price risks on strategic commodities. Commodity hedging allows stability in prices, thus offsetting the risk of volatile market fluctuations. Through hedging, prices of commodities are fixed at levels acceptable to the Group, thus protecting raw material cost and preserving margins. For hedging transactions, if prices go down, hedge positions may show marked-to-market losses; however, any loss in the marked-to-market position is offset by the resulting lower physical raw material cost.

SMC enters into commodity derivative transactions on behalf of its subsidiaries and affiliates to reduce cost by optimizing purchasing synergies within the Group and managing inventory levels of common materials.

Commodity Swaps, Futures and Options. Commodity swaps, futures and options are used to manage the Group's exposures to volatility in prices of certain commodities such as fuel oil, crude oil, aluminum, soybean meal and wheat.

Commodity Forwards. The Group enters into forward purchases of various commodities. The prices of the commodity forwards are fixed either through direct agreement with suppliers or by reference to a relevant commodity price index.

Liquidity Risk

Liquidity risk pertains to the risk that the Group will encounter difficulty to meet payment obligations when they fall under normal and stress circumstances.

The Group's objectives to manage its liquidity risk are as follows: a) to ensure that adequate funding is available at all times; b) to meet commitments as they arise without incurring unnecessary costs; c) to be able to access funding when needed at the least possible cost; and d) to maintain an adequate time spread of refinancing maturities.

The Group constantly monitors and manages its liquidity position, liquidity gaps and surplus on a daily basis. A committed stand-by credit facility from several local banks is also available to ensure availability of funds when necessary. The Group also uses derivative instruments such as forwards and swaps to manage liquidity.

The table below summarizes the maturity profile of the Group's financial assets and financial liabilities based on contractual undiscounted receipts and payments used for liquidity management.

| September 30, 2016   | Carrying<br>Amount | Contractual<br>Cash Flow | 1 Year<br>or Less | > 1 Year -<br>2 Years | > 2 Years -<br>5 Years | Over<br>5 Years |
|--|--------------------|--------------------------|-------------------|-----------------------|------------------------|-----------------|
| Financial Assets   |                    |                          |                   |                       |                        |                 |
| Cash and cash equivalents  | P176,360           | P176,360                 | P176,360          | P -                   | P -                    | P -             |
| Trade and other receivables - net  | 118,164            | 118,164                  | 118,164           | -                     |                        | -               |
| Derivative assets (included under<br>"Prepaid expenses and other current<br>assets" account)                   | 1,051              | 1,051                    | 1.051             |                       |                        |                 |
| Financial assets at FVPL (included<br>under "Prepaid expenses and other  | 1,051              | 1,051                    | 1,051             |                       |                        |                 |
| current assets" account)   | 154                | 154                      | 154               | 3.5                   | #S                     | 3.50            |
| AFS financial assets (including<br>current portion presented under<br>"Prepaid expenses and other current      |                    |                          |                   |                       |                        |                 |
| assets" account) Noncurrent receivables and deposits - net (included under "Other                              | 6,043              | 6,078                    | 76                | 5,699                 | 208                    | 95              |
| noncurrent assets" account)  | 4,106              | 4,106                    | -                 | 62                    | 219                    | 3.825           |
| Restricted cash (included under<br>"Prepaid expenses and other current<br>assets" and "Other noncurrent        |                    |                          |                   |                       |                        |                 |
| assets" accounts)  | 5,811              | 5,811                    | 2,684             | 3,127                 |                        | 270             |
| Financial Liabilities  |                    |                          |                   |                       |                        |                 |
| Loans payable  | 138,454            | 139,101                  | 139,101           |                       | €:                     | 100             |
| Accounts payable and accrued<br>expenses (excluding current<br>retirement liabilities, derivative              |                    |                          |                   |                       |                        |                 |
| liabilities and IRO)   | 115,644            | 115,962                  | 115,962           |                       | 7.5                    |                 |
| Derivative liabilities (included under<br>"Accounts payable and accrued  | Name and the same  |                          |                   |                       |                        |                 |
| expenses" account)   | 2,892              | 2,892                    | 2,892             |                       |                        | 5               |
| Long-term debt (including current  | 354 140            | 445 140                  | 34 504            | 170 100               | 1.40.000               |                 |
| maturities)  | 374,149            | 446,149                  | 34,586            | 168,409               | 140,892                | 102,262         |
| Finance lease liabilities (including<br>current portion)   | 189,252            | 217.357                  | 24,350            | 24,616                | 82,062                 | 86,329          |
| Other noncurrent liabilities (excluding<br>noncurrent retirement liabilities,<br>IRO, ARO and accrual for mine | .07,202            | 21,000                   | - 1,000           | 21,010                |                        | July 1          |
| rehabilitation and decommissioning)  | 23,589             | 23,595                   | -                 | 22,990                | 7                      | 598             |

| December 31, 2015   | Carrying<br>Amount | Contractual<br>Cash Flow | 1 Year<br>or Less  | > 1 Year -<br>2 Years | > 2 Years -<br>5 Years | Over<br>5 Years |
|---|--------------------|--------------------------|--|-----------------------|------------------------|-----------------|
| Financial Assets  | 501001000000       |                          |  |                       |                        |                 |
| Cash and cash equivalents   | P181,134           | P131,134                 | P131,134   | P -                   | P -                    | Р -             |
| Trade and other receivables - net   | 97,984             | 97,984                   | 97,984   | 100                   |                        | 2               |
| Derivative assets (included under<br>"Prepaid expenses and other current<br>assets" account)                                  | 391                | 391                      | 391  | 9                     | 9                      | 2               |
| Financial assets at FVPL (included<br>under "Prepaid expenses and other   | 371                | 371                      | 371  |                       |                        |                 |
| current assets" account)  | 147                | 147                      | 147  |                       | *                      | -               |
| AFS financial assets (including<br>current portion presented under<br>"Prepaid expenses and other current                     |                    | ****                     |  |                       |                        | 100             |
| assets" account)  | 6,018              | 6,049                    | 85   | 5,574                 | 213                    | 177             |
| Noncurrent receivables and deposits -<br>net (included under "Other   | £ 252              | £ 427                    |  | 2 507                 | 1.089                  | 2,761           |
| noncurrent assets" account) Restricted cash (included under "Prepaid expenses and other current assets" and "Other noncurrent | 6,353              | 6,437                    | - Committee of the comm | 2,587                 | 1,089                  | 2,701           |
| assets" accounts)   | 5,687              | 5,687                    | 4,230  | 1,457                 |                        | -               |
| Financial Liabilities   |                    |                          |  |                       |                        |                 |
| Loans payable   | 148,026            | 148,809                  | 148,809  | -                     |                        | -               |
| Accounts payable and accrued<br>expenses (excluding current<br>retirement liabilities, derivative                             |                    |                          |  |                       |                        |                 |
| liabilities and IRO) Derivative liabilities (included under   | 111,255            | 111,524                  | 111,524  | *                     | •                      | *               |
| "Accounts payable and accrued<br>expenses" account)   | 2,581              | 2,581                    | 2,581  |                       |                        |                 |
| Long-term debt (including current   | 4,201              | 2,301                    | 2,301  |                       |                        | -               |
| maturities)   | 401.830            | 471,811                  | 86,864   | 56,767                | 232,745                | 95,435          |
| Finance lease liabilities (including  | 401,050            | 471,011                  | 00,004   | 20,707                | 252,745                | 75,455          |
| current portion)  | 199,534            | 231,882                  | 23,776   | 24.040                | 77,806                 | 106,260         |
| Other noncurrent liabilities (excluding<br>noncurrent retirement liabilities,<br>IRO, ARO and accrual for mine                | arrand 1           |                          | ==,  | = 1,010               | 11,400                 | 200,000         |
| rehabilitation and decommissioning)   | 30,953             | 30,958                   |  | 30.413                | 4                      | 541             |

### Credit Risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from trade and other receivables and investment securities. The Group manages its credit risk mainly through the application of transaction limits and close risk monitoring. It is the Group's policy to enter into transactions with a wide diversity of creditworthy counterparties to mitigate any significant concentration of credit risk.

The Group has regular internal control reviews to monitor the granting of credit and management of credit exposures.

### Trade and Other Receivables

The exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the demographics of the Group's customer base, including the default risk of the industry and country in which customers operate, as these factors may have an influence on the credit risk.

Goods are subject to retention of title clauses so that in the event of default, the Group would have a secured claim. Where appropriate, the Group obtains collateral or arranges master netting agreements.

The Group has established a credit policy under which each new customer is analyzed individually for creditworthiness before the standard payment and delivery terms and conditions are offered. The Group ensures that sales on account are made to customers with appropriate credit history. The Group has detailed credit criteria and several layers of credit approval requirements before engaging a particular customer or counterparty. The review includes external ratings, when available, and in some cases bank references. Purchase limits are established for each customer and are reviewed on a regular basis. Customers that fail to meet the benchmark creditworthiness may transact with the Group only on a prepayment basis.

The Group establishes an allowance for impairment losses that represents its estimate of incurred losses in respect of trade and other receivables. The main components of this allowance include a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

### Investments

The Group recognizes impairment losses based on specific and collective impairment tests, when objective evidence of impairment has been identified either on an individual account or on a portfolio level.

Financial information on the Group's maximum exposure to credit risk, without considering the effects of collaterals and other risk mitigation techniques, is presented below.

|  | September 30, 2016 | December 31, 2015 |
|--|--------------------|-------------------|
| Cash and cash equivalents (excluding   |                    |                   |
| cash on hand)  | P174,747           | P178,851          |
| Trade and other receivables - net  | 118,164            | 97,984            |
| Derivative assets  | 1,051              | 391               |
| Financial assets at FVPL   | 154                | 147               |
| AFS financial assets (including current portion<br>presented under "Prepaid expenses and other |                    |                   |
| current assets" account)   | 6,043              | 6,018             |
| Noncurrent receivables and deposits - net  | 4,106              | 6,353             |
| Restricted cash  | 5,811              | 5,687             |
|  | P310,076           | P295,431          |

The credit risk for cash and cash equivalents, derivative assets, financial assets at FVPL, AFS financial assets and restricted cash is considered negligible, since the counterparties are reputable entities with high quality external credit ratings.

The Group's exposure to credit risk arises from default of counterparty. Generally, the maximum credit risk exposure of trade and other receivables and noncurrent receivables and deposits is its carrying amount without considering collaterals or credit enhancements, if any. The Group has no significant concentration of credit risk since the Group deals with a large number of homogenous counterparties. The Group does not execute any credit guarantee in favor of any counterparty.

### Financial and Other Risks Relating to Livestock

The Group is exposed to financial risks arising from the change in cost and supply of feed ingredients and the selling prices of chicken, hogs and cattle and related products, all of which are

determined by constantly changing market forces such as supply and demand and other factors. The other factors include environmental regulations, weather conditions and livestock diseases for which the Group has little control. The mitigating factors are listed below:

- The Group is subject to risks affecting the food industry, generally, including risks posed by food spoilage and contamination. Specifically, the fresh meat industry is regulated by environmental, health and food safety organizations and regulatory sanctions. The Group has put into place systems to monitor food safety risks throughout all stages of manufacturing and processing to mitigate these risks. Furthermore, representatives from the government regulatory agencies are present at all times during the processing of dressed chicken, hogs and cattle in all dressing and meat plants and issue certificates accordingly. The authorities, however, may impose additional regulatory requirements that may require significant capital investment at short notice.
- The Group is subject to risks relating to its ability to maintain animal health status considering that it has no control over neighboring livestock farms. Livestock health problems could adversely impact production and consumer confidence. However, the Group monitors the health of its livestock on a daily basis and proper procedures are put in place.
- The livestock industry is exposed to risk associated with the supply and price of raw materials, mainly grain prices. Grain prices fluctuate depending on the harvest results. The shortage in the supply of grain will result in adverse fluctuation in the price of grain and will ultimately increase the Group's production cost. If necessary, the Group enters into forward contracts to secure the supply of raw materials at a reasonable price.

## Other Market Price Risk

The Group's market price risk arises from its investments carried at fair value (financial assets at FVPL and AFS financial assets). The Group manages its risk arising from changes in market price by monitoring the changes in the market price of the investments.

## Capital Management

The Group maintains a sound capital base to ensure its ability to continue as a going concern, thereby continue to provide returns to stockholders and benefits to other stakeholders and to maintain an optimal capital structure to reduce cost of capital.

The Group manages its capital structure and makes adjustments in the light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, pay-off existing debts, return capital to shareholders or issue new shares.

The Group defines capital as paid-in capital stock, additional paid-in capital and retained earnings, both appropriated and unappropriated. Other components of equity such as treasury stock, cumulative translation adjustments, reserve for retirement plan and equity reserve are excluded from capital for purposes of capital management.

The BOD has overall responsibility for monitoring capital in proportion to risk. Profiles for capital ratios are set in the light of changes in the external environment and the risks underlying the Group's business, operation and industry.

The Group, except for BOC which is subject to certain capitalization requirements by the Bangko Sentral ng Pilipinas, is not subject to externally imposed capital requirements.

### 10. Financial Assets and Financial Liabilities

Date of Recognition. The Group recognizes a financial asset or a financial liability in the consolidated statements of financial position when it becomes a party to the contractual provisions of the instrument. In the case of a regular way purchase or sale of financial assets, recognition is done using settlement date accounting.

Initial Recognition of Financial Instruments. Financial instruments are recognized initially at fair value of the consideration given (in case of an asset) or received (in case of a liability). The initial measurement of financial instruments, except for those designated as at FVPL, includes transaction costs.

'Day 1' Difference. Where the transaction price in a non-active market is different from the fair value of other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and the fair value (a 'Day 1' difference) in the consolidated statements of income unless it qualifies for recognition as some other type of asset. In cases where data used is not observable, the difference between the transaction price and model value is only recognized in the consolidated statements of income when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the 'Day 1' difference amount.

#### Financial Assets

The Group classifies its financial assets, at initial recognition, in the following categories: financial assets at FVPL, loans and receivables, AFS financial assets and held-to-maturity (HTM) investments. The classification depends on the purpose for which the investments are acquired and whether they are quoted in an active market. The Group determines the classification of its financial assets at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date.

Financial Assets at FVPL. A financial asset is classified as at FVPL if it is classified as held for trading or is designated as such upon initial recognition. Financial assets are designated as at FVPL if the Group manages such investments and makes purchase and sale decisions based on their fair values in accordance with the documented risk management or investment strategy of the Group. Derivative instruments (including embedded derivatives), except those covered by hedge accounting relationships, are classified under this category.

Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term.

Financial assets may be designated by management at initial recognition as at FVPL, when any of the following criteria is met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or recognizing gains or losses on a different basis;
- the assets are part of a group of financial assets which are managed and their performances are evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- the financial instrument contains an embedded derivative, unless the embedded derivative does

not significantly modify the cash flows or it is clear, with little or no analysis, that it would not be separately recognized.

The Group carries financial assets at FVPL using their fair values. Attributable transaction costs are recognized in the consolidated statements of income as incurred. Fair value changes and realized gains or losses are recognized in the consolidated statements of income. Fair value changes from derivatives accounted for as part of an effective cash flow hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest earned is recognized as part of "Interest income" account in the consolidated statements of income. Any dividend income from equity securities classified as at FVPL is recognized in the consolidated statements of income when the right to receive payment has been established.

The Group's derivative assets and financial assets at FVPL are classified under this category.

Loans and Receivables. Loans and receivables are non-derivative financial assets with fixed or determinable payments and maturities that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not designated as AFS financial assets or financial assets at FVPL.

Subsequent to initial measurement, loans and receivables are carried at amortized cost using the effective interest rate method, less any impairment in value. Any interest earned on loans and receivables is recognized as part of "Interest income" account in the consolidated statements of income on an accrual basis. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate. The periodic amortization is also included as part of "Interest income" account in the consolidated statements of income. Gains or losses are recognized in the consolidated statements of income when loans and receivables are derecognized or impaired.

Cash includes cash on hand and in banks which are stated at face value. Cash equivalents are shortterm, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

The Group's cash and cash equivalents, trade and other receivables, option deposit, noncurrent receivables and deposits, and restricted cash are included under this category.

AFS Financial Assets. AFS financial assets are non-derivative financial assets that are either designated in this category or not classified in any of the other financial asset categories. Subsequent to initial recognition, AFS financial assets are measured at fair value and changes therein, other than impairment losses and foreign currency differences on AFS debt instruments, are recognized in other comprehensive income and presented in the "Fair value reserve" account in the consolidated statements of changes in equity. The effective yield component of AFS debt securities is reported as part of "Interest income" account in the consolidated statements of income. Dividends earned on holding AFS equity securities are recognized as dividend income when the right to receive the payment has been established. When individual AFS financial assets are either derecognized or impaired, the related accumulated unrealized gains or losses previously reported in the consolidated statements of changes in equity are transferred to and recognized in the consolidated statements of income.

AFS financial assets also include unquoted equity instruments with fair values which cannot be reliably determined. These instruments are carried at cost less impairment in value, if any.

The Group's investments in equity and debt securities are classified under this category.

# Financial Liabilities

The Group classifies its financial liabilities, at initial recognition, in the following categories: financial liabilities at FVPL and other financial liabilities. The Group determines the classification of its financial liabilities at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date. All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

Financial Liabilities at FVPL. Financial liabilities are classified under this category through the fair value option. Derivative instruments (including embedded derivatives) with negative fair values, except those covered by hedge accounting relationships, are also classified under this category.

The Group carries financial liabilities at FVPL using their fair values and reports fair value changes in profit or loss. Fair value changes from derivatives accounted for as part of an effective accounting hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest expense incurred is recognized as part of "Interest expense and other financing charges" account in the consolidated statements of income.

The Group's derivative liabilities are classified under this category.

Other Financial Liabilities. This category pertains to financial liabilities that are not designated or classified as at FVPL. After initial measurement, other financial liabilities are carried at amortized cost using the effective interest rate method. Amortized cost is calculated by taking into account any premium or discount and any directly attributable transaction costs that are considered an integral part of the effective interest rate of the liability. The effective interest rate amortization is included in "Interest expense and other financing charges" account in the consolidated statements of income. Gains and losses are recognized in the consolidated statements of income when the liabilities are derecognized as well as through the amortization process.

The Group's liabilities arising from its trade or borrowings such as loans payable, accounts payable and accrued expenses, long-term debt, finance lease liabilities and other noncurrent liabilities are included under this category.

## Derecognition of Financial Assets and Financial Liabilities

Financial Assets. A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an
  obligation to pay them in full without material delay to a third party under a "pass-through"
  arrangement; and either: (a) has transferred substantially all the risks and rewards of the asset; or
  (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has
  transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognizes the associated

liability. The transferred asset and the associated liability are measured on the basis that reflects the rights and obligations that the Group has retained.

Financial Liabilities. A financial liability is derecognized when the obligation under the liability is discharged or cancelled, or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the consolidated statements of income.

# Impairment of Financial Assets

The Group assesses, at the reporting date, whether a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (an incurred loss event) and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

Assets Carried at Amortized Cost. For financial assets carried at amortized cost such as loans and receivables, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If no objective evidence of impairment has been identified for a particular financial asset that was individually assessed, the Group includes the asset as part of a group of financial assets with similar credit risk characteristics and collectively assesses the group for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognized, are not included in the collective impairment assessment.

Evidence of impairment may include indications that the borrower or a group of borrowers is experiencing financial difficulty, default or delinquency in principal or interest payments, or may enter into bankruptcy or other form of financial reorganization intended to alleviate the financial condition of the borrower. For collective impairment purposes, evidence of impairment may include observable data on existing economic conditions or industry-wide developments indicating that there is a measurable decrease in the estimated future cash flows of the related assets.

If there is objective evidence of impairment, the amount of loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses) discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). Time value is generally not considered when the effect of discounting the cash flows is not material. If a loan or receivable has a variable rate, the discount rate for measuring any impairment loss is the current effective interest rate, adjusted for the original credit risk premium. For collective impairment purposes, impairment loss is computed based on their respective default and historical loss experience.

The carrying amount of the asset is reduced either directly or through the use of an allowance account. The impairment loss for the period is recognized in the consolidated statements of income. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the consolidated statements of income, to the extent that the carrying amount of the asset does not exceed its amortized cost at the reversal date.

AFS Financial Assets. For equity instruments carried at fair value, the Group assesses, at each reporting date, whether objective evidence of impairment exists. Objective evidence of impairment includes a significant or prolonged decline in the fair value of an equity instrument below its cost. 'Significant' is evaluated against the original cost of the investment and 'prolonged' is evaluated against the period in which the fair value has been below its original cost. The Group generally regards fair value decline as being significant when the decline exceeds 25%. A decline in a quoted market price that persists for 12 months is generally considered to be prolonged.

If an AFS financial asset is impaired, an amount comprising the difference between the cost (net of any principal payment and amortization) and its current fair value, less any impairment loss on that financial asset previously recognized in the consolidated statements of changes in equity, is transferred to the consolidated statements of income. Impairment losses in respect of equity instruments classified as AFS financial assets are not reversed through the consolidated statements of income. Increases in fair value after impairment are recognized directly in other comprehensive income.

For debt instruments classified as AFS, impairment is assessed based on the same criteria as financial assets carried at amortized cost. If, in subsequent period, the fair value of the debt instrument increases and the increase can be objectively related to an event occurring after the impairment loss was recognized in the consolidated statements of income, the impairment loss is reversed through the consolidated statements of income.

If there is objective evidence that an impairment loss on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, or a derivative asset that is linked to and must be settled by delivery of such unquoted equity instrument has been incurred, the amount of loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment loss shall not be reversed.

# Classification of Financial Instruments between Liability and Equity

Financial instruments are classified as liability or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument or a component that is a financial liability, are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity, net of any related income tax benefits.

A financial instrument is classified as liability if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity;
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

The components of issued financial instruments that contain both liability and equity elements are

accounted for separately, with the equity component being assigned the residual amount after deducting from the instrument as a whole or in part, the amount separately determined as the fair value of the liability component on the date of issue.

## Debt Issue Costs

Debt issue costs are considered as an adjustment to the effective yield of the related debt and are deferred and amortized using the effective interest rate method. When a loan is paid, the related unamortized debt issue costs at the date of repayment are recognized in the consolidated statements of income.

# Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously. This is not generally the case with master netting agreements, and the related assets and liabilities are presented gross in the consolidated statements of financial position.

The table below presents a comparison by category of the carrying amounts and fair values of the Group's financial instruments:

|   | September 30, 2016 |          | December 31, 2015 |          |      |
|---|--------------------|----------|-------------------|----------|------|
|   | Carrying           | Carrying | Fair              | Carrying | Fair |
|   | Amount             | Value    | Amount            | Value    |      |
| Financial Assets  |                    |          |                   |          |      |
| Cash and cash equivalents   | P176,360           | P176,360 | P181,134          | P181,134 |      |
| Trade and other receivables - net   | 118,164            | 118,164  | 97,984            | 97,984   |      |
| Derivative assets (included under "Prepaid  | 501,512,50         | 127225   | 2244              | 222      |      |
| expenses and other current assets" account)   | 1,051              | 1,051    | 391               | 391      |      |
| Financial assets at FVPL (included under<br>"Prepaid expenses and other current assets"   |                    |          |                   |          |      |
| account)  | 154                | 154      | 147               | 147      |      |
| AFS financial assets (including current portion<br>presented under "Prepaid expenses and other                                    |                    |          |                   |          |      |
| current assets" account)  | 6,043              | 6,043    | 6,018             | 6,018    |      |
| Noncurrent receivables and deposits - net<br>(included under "Other noncurrent assets"  |                    |          |                   |          |      |
| account)  | 4,106              | 3,927    | 6,353             | 6,041    |      |
| Restricted cash (included under "Prepaid<br>expenses and other current assets" and "Other   |                    |          |                   |          |      |
| noncurrent assets" accounts)  | 5,811              | 5,811    | 5,687             | 5,687    |      |
| Financial Liabilities   |                    |          |                   |          |      |
| Loans payable   | 138,454            | 138,454  | 148,026           | 148,026  |      |
| Accounts payable and accrued expenses<br>(excluding current retirement liabilities,   |                    |          |                   |          |      |
| derivative liabilities and IRO)   | 115,644            | 115,644  | 111,255           | 111,255  |      |
| Derivative liabilities (included under "Accounts  | 2.002              | 2 002    | 2.501             | 2.501    |      |
| payable and accrued expenses" account)  | 2,892              | 2,892    | 2,581             | 2,581    |      |
| Long-term debt (including current maturities)   | 374,149            | 403,384  | 401,830           | 426,143  |      |
| Finance lease liabilities (including current portion)   | 189,252            | 189,252  | 199,534           | 199,534  |      |
| Other noncurrent liabilities (excluding<br>noncurrent retirement liabilities, IRO, ARO and<br>accrual for mine rehabilitation and |                    |          |                   |          |      |
| decommissioning)  | 23,589             | 23,589   | 30,953            | 30,953   |      |

The following methods and assumptions are used to estimate the fair value of each class of financial instruments:

Cash and Cash Equivalents, Trade and Other Receivables, Noncurrent Receivables and Deposits and Restricted Cash. The carrying amount of cash and cash equivalents and trade and other receivables approximates fair value primarily due to the relatively short-term maturities of these financial instruments. In the case of noncurrent receivables and deposits and restricted cash, the fair value is based on the present value of expected future cash flows using the applicable discount rates based on current market rates of identical or similar quoted instruments.

Derivatives. The fair values of forward exchange contracts are calculated by reference to current forward exchange rates. In the case of freestanding currency and commodity derivatives, the fair values are determined based on quoted prices obtained from their respective active markets. Fair values for stand-alone derivative instruments that are not quoted from an active market and for embedded derivatives are based on valuation models used for similar instruments using both observable and non-observable inputs.

Financial Assets at FVPL and AFS Financial Assets. The fair values of publicly traded instruments and similar investments are based on quoted market prices in an active market. For debt instruments with no quoted market prices, a reasonable estimate of their fair values is calculated based on the expected cash flows from the instruments discounted using the applicable discount rates of comparable instruments quoted in active markets. Unquoted equity securities are carried at cost less impairment.

Loans Payable and Accounts Payable and Accrued Expenses. The carrying amount of loans payable and accounts payable and accrued expenses approximates fair value due to the relatively short-term maturities of these financial instruments.

Long-term Debt, Finance Lease Liabilities and Other Noncurrent Liabilities. The fair value of interest-bearing fixed-rate loans is based on the discounted value of expected future cash flows using the applicable market rates for similar types of instruments as of reporting date. Discount rates used for Philippine peso-denominated loans range from 1.3% to 3.8% and 2.4% to 4.6% as of September 30, 2016 and December 31, 2015, respectively. The discount rates used for foreign currency-denominated loans range from 0.5% to 6.8% and 0.4% to 9.1% as of September 30, 2016 and December 31, 2015, respectively. The carrying amounts of floating rate loans with quarterly interest rate repricing approximate their fair values.

### Derivative Financial Instruments and Hedging

The Group's derivative financial instruments according to the type of financial risk being managed and the details of freestanding and embedded derivative financial instruments are discussed below.

The Group enters into various currency and commodity derivative contracts to manage its exposure on foreign currency and commodity price risk. The portfolio is a mixture of instruments including forwards, swaps and options.

Freestanding Derivatives

For the purpose of hedge accounting, hedges are classified as either:

- (a) fair value hedges when hedging the exposure to changes in the fair value of a recognized asset or liability or an unrecognized firm commitment (except for foreign currency risk);
- (b) cash flow hedges when hedging exposure to variability in cash flows that is either attributable to a particular risk associated with a recognized asset or liability or a highly probable forecast transaction or the foreign currency risk in an unrecognized firm commitment; or
- (c) hedges of a net investment in foreign operations.

At the inception of a hedge relationship, the Group formally designates and documents the hedge relationship to which the Group wishes to apply hedge accounting and the risk management objective and strategy for undertaking the hedge. The documentation includes identification of the hedging instrument, the hedged item or transaction, the nature of the risk being hedged and how the entity will assess the hedging instrument's effectiveness in offsetting the exposure to changes in the hedged item's fair value or cash flows attributable to the hedged risk. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

Fair Value Hedge. Derivatives classified as fair value hedges are carried at fair value with corresponding change in fair value recognized in the consolidated statements of income. The carrying amount of the hedged asset or liability is also adjusted for changes in fair value attributable to the hedged item and the gain or loss associated with that remeasurement is also recognized in the consolidated statements of income.

When the hedge ceases to be highly effective, hedge accounting is discontinued and the adjustment to the carrying amount of a hedged financial instrument is amortized immediately.

The Group discontinues fair value hedge accounting if:

- (a) the hedging instrument expires, is sold, is terminated or is exercised;
- (b) the hedge no longer meets the criteria for hedge accounting; or
- (c) the Group revokes the designation.

The Group has no outstanding derivatives accounted for as a fair value hedge as of September and June 30, 2016 and December 31, 2015.

Cash Flow Hedge. Changes in the fair value of a hedging instrument that qualifies as a highly effective cash flow hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. The ineffective portion is immediately recognized in the consolidated statements of income.

If the hedged cash flow results in the recognition of an asset or a liability, all gains or losses previously recognized directly in the consolidated statements of changes in equity are transferred and included in the initial measurement of the cost or carrying amount of the asset or liability. Otherwise, for all other cash flow hedges, gains or losses initially recognized in the consolidated

statements of changes in equity are transferred to the consolidated statements of income in the same period or periods during which the hedged forecasted transaction or recognized asset or liability affects the consolidated statements of income.

When the hedge ceases to be highly effective, hedge accounting is discontinued prospectively. The cumulative gain or loss on the hedging instrument that has been reported directly in the consolidated statements of changes in equity is retained until the forecasted transaction occurs. When the forecasted transaction is no longer expected to occur, any net cumulative gain or loss previously reported in the consolidated statements of changes in equity is recognized in the consolidated statements of income.

The Group has no outstanding derivatives accounted for as a cash flow hedge as of September and June 30, 2016 and December 31, 2015.

Net Investment Hedge. Hedges of a net investment in a foreign operation, including a hedge of a monetary item that is accounted for as part of the net investment, are accounted for in a way similar to cash flow hedges. Gains or losses on the hedging instrument relating to the effective portion of the hedge are recognized in other comprehensive income while any gains or losses relating to the ineffective portion are recognized in the consolidated statements of income. On disposal of a foreign operation, the cumulative value of any such gains and losses recorded in the consolidated statements of changes in equity is transferred to and recognized in the consolidated statements of income.

The Group has no hedge of a net investment in a foreign operation as of September and June 30, 2016 and December 31, 2015.

Changes in fair values of derivatives that do not qualify for hedge accounting are recognized directly in the consolidated statements of income.

#### Derivative Instruments not Designated as Hedges

The Group enters into certain derivatives as economic hedges of certain underlying exposures. These include freestanding and embedded derivatives found in host contracts, which are not designated as accounting hedges. Changes in fair value of these instruments are accounted for directly in the consolidated statements of income. Details are as follows:

## Freestanding Derivatives

Freestanding derivatives consist of commodity and currency derivatives entered into by the Group.

#### Interest Rate Swap

As of September and June 30, 2016 and December 31, 2015, the Group has outstanding interest rate swap with notional amount of US\$300. Under the agreement, the Group receives quarterly floating interest rate based on LIBOR and pays annual fixed interest rate adjusted based on a specified index up to March 2020. The negative fair value of the swap amounted to P1,407, P1,325 and P632 as of September and June 30, 2016 and December 31, 2015, respectively.

#### Currency Forwards

The Group has outstanding foreign currency forward contracts with aggregate notional amount of US\$1,094, US\$1,085 and US\$1,013 as of September and June 30, 2016 and December 31, 2015, respectively, and with various maturities in 2016. The net positive (negative) fair value of these currency forwards amounted to P821, P395 and (P202) as of September and June 30, 2016 and December 31, 2015, respectively.

# Currency Options

The Group has outstanding currency options with an aggregate notional amount of US\$1,271, US\$1,764 and US\$565 as of September and June 30, 2016 and December 31, 2015, and with various maturities in 2016. The net negative fair value of these currency options amounted to P663, P402 and P1,232 as of September and June 30, 2016 and December 31, 2015, respectively.

# Commodity Swaps

As of December 31, 2015, the Group has outstanding swap agreements covering its aluminum requirements, with various maturities in 2016. Under the agreement, payment is made either by the Group or its counterparty for the difference between the agreed fixed price of aluminum and the price based on the relevant price index. The outstanding equivalent notional quantity covered by the commodity swaps is 1,150 metric tons as of December 31, 2015. The net negative fair value of these swaps amounted to P2 as of December 31, 2015. The Group has no outstanding swap agreements covering its aluminum requirements as of September and June 30, 2016.

The Group has outstanding swap agreements covering its oil requirements, with various maturities in 2016. Under the agreement, payment is made either by the Group or its counterparty for the difference between the hedged fixed price and the relevant monthly average index price. The outstanding equivalent notional quantity covered by the commodity swaps is 12.1, 11.8 and 10.9 million barrels as of September and June 30, 2016 and December 31, 2015, respectively. The positive (negative) fair value of these swaps amounted to (P327), P120 and (P39) as of September and June 30, 2016 and December 31, 2015, respectively.

# Commodity Options

As of September and June 30, 2016 and December 31, 2015, the Group has no outstanding bought and sold options covering the wheat and soybean meal requirements.

As of September and June 30, 2016 and December 31, 2015, the Group has no outstanding three-way options designated as hedge of forecasted purchases of crude oil.

#### Embedded Derivatives

The Group's embedded derivatives include currency derivatives (forwards and options) embedded in non-financial contracts.

# Embedded Currency Forwards

The total outstanding notional amount of currency forwards embedded in non-financial contracts amounted to US\$152, US\$150 and US\$173 as of September and June 30, 2016 and December 31, 2015, respectively. These non-financial contracts consist mainly of foreign currency- denominated purchase orders, sales agreements and capital expenditures. The embedded forwards are not clearly and closely related to their respective host contracts. The net negative fair value of these embedded currency forwards amounted to P265, P66 and P83 as of September and June 30, 2016 and December 31, 2015, respectively.

# Embedded Currency Options

As of September and June 30, 2016 and December 31, 2015, the Group has no outstanding currency options embedded in non-financial contracts.

The Group recognized marked-to-market gains (losses) from freestanding and embedded derivatives amounting to (P79), P2,207, (P1,079) and (P785) for the periods ended September 30, 2016 and 2015 and June 30, 2016 and 2015, respectively.

#### Fair Value Measurements

The Group measures a number of financial and non-financial assets and liabilities at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or most advantageous market must be accessible to the Group.

The fair value of an asset or liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3: inputs for the asset or liability that are not based on observable market data.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing the categorization at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy.

### Fair Value Hierarchy

Financial assets and financial liabilities measured at fair value in the consolidated statements of financial position are categorized in accordance with the fair value hierarchy. This hierarchy groups financial assets and financial liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and financial liabilities.

The table below analyzes financial instruments carried at fair value by valuation method:

|                        | September 30, 2016 |         | Decen  | nber 31, 20 | 15      |       |
|------------------------|--------------------|---------|--------|-------------|---------|-------|
|                        | Level 1            | Level 2 | Total  | Level 1     | Level 2 | Total |
| Financial Assets       |                    |         |        |             |         |       |
| Derivative assets      | P -                | P1,051  | P1,051 | Р-          | P391    | P391  |
| Financial assets at    |                    |         |        |             |         |       |
| FVPL                   | -                  | 154     | 154    | -           | 147     | 147   |
| AFS financial assets   | 252                | 5,791   | 6,043  | 233         | 5,785   | 6,018 |
| Financial Liabilities  |                    |         |        |             |         |       |
| Derivative liabilities | - 4                | 2,892   | 2,892  | 1-8         | 2,581   | 2,581 |

The Group has no financial instruments valued based on Level 3 as of September 30, 2016 and December 31, 2015. During the year, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurement.

# 11. Event After the Reporting Date

a. Issuance of P20,000 Fixed Rate Peso-denominated Retail Bonds by Petron Corporation (Petron)

On October 27, 2016, Petron issued and listed in the Philippine Dealing & Exchange Corp. (PDEx) fixed rate peso-denominated bonds (the "Bonds") with an aggregate principal amount of P20,000, the first tranche of Petron's shelf registration of P40,000 of Fixed Rate Bonds.

The P20,000 fixed rate bonds consist of Series A Bonds - P13,000 maturing in five years with an interest rate of 4.0032% per annum - and Series B Bonds - P7,000 maturing in seven years with an interest rate of 4.5219% per annum.

Interest on the Bonds shall be payable quarterly in arrears commencing on January 27, 2017, and thereafter, on April 27, July 27, October 27 and January 27 of each year.

The net proceeds was used primarily to refinance existing indebtedness and fund working capital requirements.

## b. Shelf-Registration and Offering of Fixed-Rate Peso-Denominated Bonds by SMC

On November 10, 2016, the BOD of SMC authorized the shelf registration of fixed rate pesodenominated bonds amounting to up to P60,000 to be issued within a period of three years (the "Bonds"); initial issuance of the Bonds amounting to P20,000, with or without an oversubscription option (the "Initial Tranche Bonds"); filing of the appropriate Registration Statement and Prospectus with the SEC; and filing and listing application with the PDEx of the Initial Tranche Bonds.

#### c. Judgement of the Supreme Court on the 25.45 million Treasury Shares of SMC

On October 5, 2016, the Supreme Court of the Philippines in G.R. Nos. 177857-58 and 178193 issued a Judgment denying the "Manifestation and Omnibus Motion" filed by the Presidential Commission on Good Government to amend the Resolution Promulgated on September 4, 2012 to Include the "Treasury Shares" Which are Part and Parcel of the 33,133,266 Coconut Industry Investment Fund (CIIF) Block of San Miguel Corporation (SMC) Shares of 1983 Decreed by the

Sandiganbayan, and Sustained by the Honorable Court, as Owned by the Government. The denial of the motion is without prejudice to the right of the Republic of the Philippines to file the appropriate action or proceeding to determine the legal right of SMC to the 25.45 million treasury shares of SMC.

## 12. Other Matters

- a. There are no unusual items as to nature and amount affecting assets, liabilities, equity, net income or cash flows, except those stated in Management's Discussion and Analysis of Financial Position and Financial Performance.
- b. There were no material changes in estimates of amounts reported in prior financial years.
- There were no known trends, demands, commitments, events or uncertainties that will have a
  material impact on the Group's liquidity.
- d. There were no known trends, events or uncertainties that have had or that are reasonably expected to have a favorable or unfavorable impact on net sales or revenues or income from continuing operation.
- e. There were no known events that will trigger direct or contingent financial obligation that is material to the Group, including any default or acceleration of an obligation and there were no changes in contingent liabilities and contingent assets since the last annual reporting date, except for Note 45 (a) of the 2015 Audited Consolidated Financial Statements, that remain outstanding as of September 30, 2016. No material contingencies and any other events or transactions exist that are material to an understanding of the current interim period.
- The effects of seasonality or cyclicality on the interim operations of the Group's businesses are not material.
- g. There were no material off-statements of financial position transactions, arrangements, obligations (including contingent obligations), and other relationship of the Group with unconsolidated entities or other persons created during the reporting period, except for the outstanding derivative transactions entered by the Group as of and for the period ended September 30, 2016.
- h. The Group's material commitments for capital expenditure projects have been approved during the current year but are still ongoing and not yet completed as of end of September 30, 2016. These consist of construction, acquisition, upgrade or repair of fixed assets needed for normal operations of the business. The said projects will be carried forward to the next quarter until its completion. The fund to be used for these projects will come from available cash, short and long-term loans.
- Certain amounts in prior year have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported financial performance for any period.



# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL POSITION AND FINANCIAL PERFORMANCE

# INTRODUCTION

The following discussion should be read in conjunction with the attached unaudited consolidated financial statements of Top Frontier Investment Holdings, Inc. ("Top Frontier" or "Parent Company") and its subsidiaries (collectively referred to as the "Group") as of and for the period ended September 30, 2016 (with comparative figures as of December 31, 2015 and for the period ended September 30, 2015). All necessary adjustments to present fairly the consolidated financial position, financial performance and cash flows of the Group as of September 30, 2016, and for all the other periods presented, have been made. Certain information and footnote disclosure normally included in the audited consolidated financial statements prepared in accordance with Philippine Financial Reporting Standards have been omitted.

#### I. 2016 SIGNIFICANT TRANSACTIONS

### THIRD QUARTER

 Refinancing of the US300 Million Short-term Loan by SMC Global Power Holdings Corp. (SMC Global)

On January 26, 2016, SMC Global redeemed its US\$300 million, 7%, five-year bond, issued on January 14, 2011 under the Regulations of the U.S. Securities Act of 1933, as amended. The bond issue was listed in the Singapore Exchange Securities Trading Limited.

On January 14, 2016, SMC Global availed of a US\$300 million bridge financing, six-month term loan, with a local bank for the redemption of the US\$300 million bond.

On July 11, 2016, SMC Global issued and listed in the Philippine Dealing & Exchange Corp. fixed rate Philippine Peso-denominated bonds (the "Bonds") with an aggregate principal amount of P15,000 million. The Bonds were issued 100% of face value in minimum denominations of P50,000.00 each, and in integral multiples of P10,000.00 thereafter. The bonds comprised of the Series A Bonds, the Series B Bonds, and the Series C Bonds.

The terms and interest rate of the bonds are as follows:

|                | Term                      | Interest Rate Per Annum |
|----------------|---------------------------|-------------------------|
| Series A Bonds | five (5) years, due 2021  | 4.3458%                 |
| Series B Bonds | seven (7) years, due 2023 | 4.7575%                 |
| Series C Bonds | ten (10) years, due 2026  | 5.1792%                 |

Interest on the Bonds shall be payable quarterly in arrears starting on October 11, 2016, for the first Interest Payment Date, and January 11, April 11, July 11 and October 11 of each year thereafter.

The net proceeds of the Offer shall be used primarily by SMC Global to refinance the short-term US\$300 million bridge financing loan availed for the redemption of the US\$300 million bond.

# PREVIOUS QUARTERS

#### DIVESTMENT

 Sale of Telecommunications Business to Philippine Long Distance Telephone Company (PLDT) and Globe Telecom, Inc. (Globe)

On May 30, 2016, the San Miguel Corporation (SMC) entered into agreements with PLDT and Globe, respectively, for the sale of 100% ownership interest of SMC in Vega Telecom, Inc. (Vega) for total amount of P30,004 million. Vega holds the telecommunications assets of SMC through its subsidiaries. In addition, advances by SMC to Vega was also assigned to PLDT and Globe, in the total amount of P22,077 million. SMC received P26,040 million or 50% of the proceeds from the sale of shares and assignment of advances upon signing of the agreement. The payments of the remaining balance will be made to SMC at 25% of the proceeds each on December 1, 2016 and May 30, 2017.

SMC booked a gain from the transaction amounting to P6,948 million, net of capital gains tax.

On May 30, 2016, SMC, PLDT, and Globe filed a notice with the Philippine Competition Commission (the "PCC") to inform them of the execution of the agreement among the parties (the "Notice"). The Notice was filed pursuant to memorandum circulars issued by the PCC that transactions of which the PCC is notified during the period prior to the adoption of the implementing rules and regulations of the Philippine Competition Act shall be deemed approved. On June 7, 2016, the PCC required SMC, PLDT and Globe to provide additional information regarding the transaction and advised them that the notice which they filed are insufficient and thus have to be re-filed with the PCC. Consequently, the PCC advised SMC, PLDT and Globe that the transaction is not deemed approved by the PCC.

Both PLDT and Globe filed their respective petitions for certiorari and prohibition with the Court of Appeals to enjoin the PCC from proceeding with the evaluation of the transaction and not considering the transaction to be deemed approved. An application for a temporary restraining order against the PCC made by Globe was denied by the 6<sup>th</sup> Division of the appellate court. The two petitions have since been consolidated.

On August 26, 2016, the 12<sup>th</sup> Division of the Court of Appeals issued a writ of preliminary injunction barring the PCC and its agents from conducting the review. After the PCC filed its Comment to the petitions on October 4, 2016, the Court of Appeals, in its Order dated October 19, 2016, directed all parties to submit their respective memoranda within a non-extendible 15-day period from notice. Thereafter, the petitions shall be deemed submitted for resolution.

SMC is not a party to the pending cases between the PCC and PLDT and Globe.

# INVESTMENTS

 Additional Investment in Universal LRT Corporation (BVI) Limited (ULC BVI) and Acquisition of 100% Equity Interest in ULCOM Company, Inc. (ULCOM) by San Miguel Holdings Corp. (SMHC)

On June 16, 2016, SMC through its wholly-owned subsidiary, SMHC, executed an Amended and Restated Share Sale and Purchase Agreement with Universal LRT Corporation Limited (ULC HK) and Mr. Salvador B. Zamora II and various parties, for the purchase of: (i) an additional 49% equity interest in ULC BVI; and (ii) 100% equity interest in ULCOM. The total consideration for the acquisition of ULC BVI and ULCOM is US\$100 million, which amount consists of payment for the shares as well as the outstanding shareholder advances made by each of ULC HK and Mr. Zamora to ULC BVI and ULCOM, respectively. The amount of the shareholder advances is approximately US\$3.8 million. ULC BVI holds the exclusive right, obligation and privilege to finance, design, construct, supply, complete and commission the Metro Rail Transit Line 7 Project (MRT 7 Project) by virtue of the Concession Agreement dated, June 18, 2008 with the Republic of the Philippines, through the Department of Transportation and Communications. ULCOM is the designated Facility Operator and Maintenance Provider of the MRT 7 Project.

The additional investment in ULC BVI and the acquisition of ULCOM was completed on July 1, 2016. With the completion of such acquisition, SMHC now owns 100% interest in ULC BVI and ULCOM.

 Additional Investment in Petrochemical Asia (HK) Limited (PAHL) by Petron Corporation (Petron)

On March 18, 2016, Petron subscribed to an additional 43,125,482 ordinary shares of stock of PAHL for P1,291 million, thereby increasing the ownership interest of Petron in PAHL from 47.25% to 50.26%.

On July 25, 2016, Petron acquired all the remaining 273,000,000 ordinary shares and 102,142,858 "B" ordinary shares of stock of PAHL from Petron Corporation Employees' Retirement Plan for a total consideration of P1,921 million, making PAHL a wholly-owned subsidiary of Petron.

#### EQUITY

 Issuance of 2,588,300 Philippine Peso-Denominated Convertible Perpetual Securities (CPS) by the Parent Company

On June 30, 2016, the Parent Company issued Philippine Peso-denominated convertible perpetual securities with an aggregate face value of P25,883 million in favor of Bryce Canyon Investments Limited, a British Virgin Island business company. The CPS shall entitle the security holder a cumulative preferential distribution in PHP at 6.25% per annum on their face value amount, payable semi-annually in arrears on June 30 and December 31 in each year, commencing on December 31, 2016. The security holders shall have the option to convert the CPS into preferred shares of the Parent Company at any time on or after July 31, 2019.

Proceeds from the sale of the securities were used by the Parent Company for payment of the US\$550 million long-term debt.

Issuance of 400,000,000 Series "2" Preferred Shares – Subseries G, H and I by SMC

On February 24, 2016, the Board of Directors of Philippine Stock Exchange, Inc. approved the listing application of SMC of up to 975,571,800 shares of Series "2" Preferred Shares under shelf registration (the "Shelf Registered Shares") and the offering of up to 400,000,000 shares of Series "2" Preferred Shares (the "First Tranche") with a par value of P5.00 per share and an offer price of P75.00 per share. The Philippine Securities and Exchange Commission approved the shelf registration of the Shelf Registered Shares and issued a permit to sell covering the same on March 8, 2016.

SMC offered the "First Tranche" of (i) up to 280,000,000 shares of Series "2" Preferred Shares consisting of Subseries "2-G", "2-H" and "2-I" and (ii) up to 120,000,000 shares of Series "2" Preferred Shares to cover the oversubscription option. The First Tranche was re-issued and offered from the Series "2" Preferred Shares Subseries held in treasury. The offer period was from March 14 to March 18, 2016. The First Tranche was issued on March 30, 2016 which was also the listing date of the Shelf Registered Shares.

The remaining 575,571,800 Shelf Registered Shares will be issued within a period of three years. The offer shares shall be issued from the remaining Series "2" Preferred Shares Subseries "2-A" held in treasury and unissued shares of Series "2" Preferred Shares.

Dividend rates are 6.5793%, 6.3222% and 6.3355% per annum for Subseries "2-G", "2-H" and "2-I", respectively.

Following the completion of SMC's follow-on offering of 280,000,000 Series "2" Preferred Shares, with an oversubscription option of 120,000,000 Series "2" Preferred Shares, SMC shall reissue the following Series "2" Preferred Shares held in treasury: (i) 244,432,686 Series "2" Preferred Shares; and (ii) 155,567,314 Subseries "2-A" Preferred Shares (collectively, the "Offer Shares"). The Series "2" Preferred Shares were Series "1" Preferred Shares held in treasury that were reclassified to Series "2" Preferred Shares on June 9, 2015.

After reissuance of the Offer Shares on March 30, 2016, SMC has a remaining 565,445,086 Subseries "2-A" Preferred Shares held in treasury. There are no more Series "2" Preferred Shares held in treasury.

#### LONG-TERM DEBT

- Payment of Long-term Debt
- Parent Company

On June 30, 2016, the Parent Company paid its US\$550 million long-term debt obtained in March 2014. The payment was funded by the proceeds from the issuance of the convertible perpetual securities.

## - SMC

On April 7, 2016, SMC fully paid its US\$170 million loan, obtained to fund the infrastructure investments and for general corporate purposes. The payment was funded by the proceeds from the issuance of Series "2 - G, H and I" Preferred Shares of SMC.

- Refinancing of Long-term Debt
- Atlantic Aurum Investments Philippines Corporation (AAIPC)

On March 14, 2016, AAIPC availed in full the P16,700 million loan facility with various banks. The loan has a term of nine years and bears a fixed interest rate of 6.7394% per annum.

The net proceeds of the loan were used by AAIPC to acquire the Stage 3 Connector Tollways Holding Corporation shares owned by Atlantic Aurum Investments B.V. (AAIBV).

On March 15, 2016, AAIBV used the proceeds from the sale of the shares to prepay its existing US\$340 million loan with Standard Chartered Bank. The loan is payable lump sum on September 19, 2016 and bears an interest rate of 5.375% margin rate and LIBOR rate applicable to the loan payable at the end of each interest period.

- Availment of Long-term Debt to Finance Capital Projects
- SMC Consolidated Power Corporation (SCPC)

In 2016, SCPC has drawn a total of US\$357 million from the US\$400 million, seven-year term loan with a syndicate of banks. The loan bears interest rate of LIBOR plus a margin, payable in arrears on the last day of the agreed interest period. Repayment of the loan principal shall commence on October 31, 2017, and every three months thereafter.

Proceeds of the loan were earmarked for the financing of the construction of the 2x150MW Limay Power Plant (Phase 1), in Bataan.

Vertex Tollways Devt. Inc. (Vertex)

On January 29 and February 1, 2016, Vertex has drawn a total of P1,100 million, to complete the P7,500 million loan facility for the financing of ongoing construction of the Ninoy Aquino International Airport (NAIA) Expressway Project.

# II. FINANCIAL PERFORMANCE

### 2016 vs. 2015

As a result of completion of the sale of Vega and subsidiaries on May 30, 2016, the line by line consolidation of Vega and subsidiaries were excluded in the consolidated statements of income for the periods ended September 30, 2016 and 2015 and presented under "Income (loss) after income tax from discontinued operations." Accordingly, the comparable 2015 consolidated statement of income was restated.

The consolidated sales revenue of the Group for September 2016 amounted to P498,301 million. This is slightly lower than 2015 with the decline in oil prices resulting to lower sales of Petron. Core Beverage, Food and Packaging Businesses continued to post higher sales with 11% revenue growth. The Energy and Infrastructure Businesses also sustained their higher revenues.

The corresponding consolidated operating income of the Group reached about P70,938 million, 25% higher than last year. Most businesses continued to perform better and sustained double-digit income growth.

The higher interest expense was mainly due to the absence of capitalized interest in 2016, tempered by lower borrowing level and bank charges of Petron, partly offset by the lower

interest expense and other financing charges of the Parent Company due to payment in full of the US\$550 million long-term debt on June 30, 2016.

The decrease in interest income was mainly due to lower average balance of money market placements of SMC, SMC Global and Petron in 2016 compared to the same period last year, net of the higher interest income of San Miguel Brewery Inc. (SMB) due to higher average balance of money market placements in 2016 and Infra Group due to nine month-period balance contribution of AAIBV Group compared to seven months last year.

The increase in equity in net earnings in 2016 primarily represents the share of SMC Global in the lower loss of Angat Hydropower Corporation (Angat Hydro), and the share of San Miguel Yamamura Packaging Corporation (SMYPC) in the higher net income of Northern Cement Corporation in 2016. The increase was partly reduced by the recognition of the Group's share in the net income of: AAIBV Group from January 1 to March 5, 2015, and Manila North Harbour Port Inc. from January 1 to September 30, 2015, prior to consolidation.

The decrease in other charges was primarily due to the lower foreign exchange loss as a result of the lower depreciation of the Philippine Peso (PhP) against the United States Dollar (US\$) in 2016 compared to 2015. PhP weakened by P1.44 against US\$ in September 2016 compared to P2.02 in September 2015.

The higher income tax expense was primarily due to: a) increase in taxable net income of Petron, SMB, SMC Global and San Miguel Foods, Inc.; b) recognition of income tax on the dividend income from foreign subsidiaries of Petron; and c) nine month-period balance contribution of AAIBV Group compared to seven months last year.

Income after income tax from discontinued operations in 2016 pertains to the gain on sale of the Telecommunications Business which represents recovery of previous costs, losses, interest expense, and provisions.

Loss after income tax from discontinued operations in 2015 pertains to the consolidated net loss of Vega and its subsidiaries for the nine months ended September 30, 2015.

Consolidated net income amounted to P41,434 million.

The share of non-controlling interests (NCI) on the Group's net income increased in 2016 mainly due to the additional issuance by SMC Global of undated subordinated capital securities in August 2015, the higher net income of SMC, SMB and Petron in 2016 and the higher net income of Citra Metro Manila Tollways Corporation and South Luzon Tollways Corporation (SLTC), due to nine month-period balance contribution in 2016 compared to seven months last year.

#### 2015 vs. 2014

The Group's consolidated sales revenues for the first nine months of 2015 amounted to P503,295 million, 15% lower than 2014. This mainly reflects lower revenues from Petron due to the effect of lower oil prices and lower volumes from SMC Global with the scheduled maintenance of some facilities. This was slightly moderated by the contribution of Infrastructure Business with the consolidation of Metro Manila Skyway (Skyway) and South Luzon Expressway (SLEX) starting March 2015 as well as the 7% increase in the combined sales of Beverage, Food and Packaging Businesses.

In contrast, the consolidated operating income grew 26% to P56,736 million, mainly attributed to Petron's higher margin, with the more stable pricing environment particularly in September

2015, higher contribution from the Infrastructure Business and the continued good performance from the Beverage, Food and Packaging Businesses.

Excluding the effect of foreign exchange, net income stood at P26,399 million, 8% higher than 2014. However, with the foreign exchange losses mostly unrealized and resulting from the conversion of foreign currency denominated-debt to P46.74 to a dollar as of September 30, 2015, the consolidated net income amounted to P15,655 million.

The consolidation of AAIBV Group starting March 2015 mainly accounts for the increase in interest expense and other financing charges.

The increase in interest income was mainly due to the interest income earned on the proceeds from the disposal of investments in Trustmark Holdings Corporation and Zuma Holdings and Management Corporation and the net proceeds from the reissuance of treasury shares by SMC.

In 2015, the equity in net losses primarily represents the share of SMC Global in the net loss of Angat Hydro, a joint venture company starting November 18, 2014, net of the Group's share on AAIBV's net earnings for the period from January 1 up to March 4, 2015. AAIBV Group was consolidated starting March 5, 2015. Equity in net earnings in 2014 mainly represents the Group's share in AAIBV's net earnings for the nine-month period.

The depreciation of the Peso against the US\$ by P2.02 on September 30, 2015 as compared to P0.48 on September 30, 2014, resulted to higher foreign exchange losses in 2015.

The higher income tax expense in 2015 primarily resulted from the higher taxable income of Petron and SMB, the expiration of the income tax holiday of SMEC, SPPC and SPDC effective July 2014 and the consolidation of the AAIBV Group.

The following are the highlights of the performance of the individual business segments:

#### 1. BEVERAGE

# 2016 vs. 2015

#### a. San Miguel Brewery Inc.

SMB sustained its growth momentum in the third quarter to register an 18% increase in consolidated revenues at P69,298 million by end-September. Operating income likewise showed big improvement with a 19% growth to reach P18,714 million.

The favorable financial results were driven by strong domestic sales volume, with a 15% growth at 145.5 million cases. The intensified conduct of demand generating programs alongside improved consumer income continued to increase consumption of SMB brands.

The International Operations registered 21 million cases in sales volume. This translated to P8,890 million in revenues, 6% higher than last year, and operating income of P451 million, a significant increase from the same period last year. This improvement was led by Indonesia, with higher volumes and improved margins, as well as growth of exports.

# b. Ginebra San Miguel Inc. (GSMI)

GSMI continued its strong performance with a 15% growth in sales revenue, on the back of 13% volume growth. Core brands Ginebra San Miguel and Vino Kulafu continued to

lead the increase in overall volume to 17.9 million cases in September 2016. Corresponding sales revenue amounted to P13,202 million.

Operating income jumped 65% to P654 million.

## 2015 vs. 2014

#### a. San Miguel Brewery Inc.

SMB, for the first nine months of 2015, posted consolidated sales revenues of P58,790 million, 4% higher versus 2014. This is mainly attributed to Domestic Operations' sustained volume. Domestic revenues increased by 11% to P50,165 million. International Operations, on the other hand, have been affected by challenges in North China, Hong Kong and Indonesia. This, in turn, resulted in a 3% decline in consolidated volumes or down to 148.2 million cases.

Operating income grew 3% to P15,746 million, on the back of sustained revenue growth and execution of cost management programs.

## b. Ginebra San Miguel Inc.

GSMI continued to recover its profitability with September 2015 net income reaching P9 million, a significant turnaround from 2014. This was achieved on the back of 5% volume growth bringing September 2015 volumes to 15.8 million cases, a result of a 7% increase in volumes of the flagship brand, Ginebra San Miguel. Consolidated revenues reached P11,487 million, 8% ahead of 2014.

Improved distillery efficiencies also helped lowered alcohol costs and further improved gross contribution margin resulting to an operating income in September 2015 of P396 million, significantly higher than 2014.

#### 2. FOOD

#### 2016 vs. 2015

San Miguel Pure Foods Company Inc. (SMPFC) and its subsidiaries posted a revenue growth of 5%, bringing consolidated revenue in September 2016 to P80,582 million.

Agro-Industrial Cluster achieved a 7% revenue growth as sales volume of Poultry and Feeds Businesses improved, coupled with better market prices of chicken.

Branded Value-added Cluster maintained its good performance as it attained a 7% revenue growth, coming from the strong brand leadership of Magnolia and Pure Foods.

The consolidated operating income of Food Group reached P5,613 million, which was ahead of last year's results by 25%.

### 2015 vs. 2014

SMPFC posted revenue growth of 3%, bringing revenues in September 2015 to P76,601 million. Feeds and Flour Businesses sustained the revenues of Agro and Milling Clusters, even with lower selling prices in Poultry and Meat Businesses in the first half of 2015. On the other hand, new product launches as well as, the continued strong demand for core

brands, such as Pure Foods, Magnolia, Star and Dari Crème, contributed to the revenue growth of Branded Value-Added Cluster revenues.

The consolidated operating income in September 2015 rose 4% to P4,499 million. This was achieved as margins for Feeds Business and core brands have improved, moderating the weak performance of Poultry and Meats Businesses.

#### 3. PACKAGING

#### 2016 vs. 2015

The sales revenue of San Miguel Yamamura Packaging Group (SMYPG) for year-to-date September 2016 amounted to P19,749 million, 9% higher than 2015. Lower requirements of beverage clients tempered growth in glass revenues during the third quarter and posted an 8% year-to-date increase in sales from the 14% growth reported in the first semester. On the other hand, Metal Business delivered strong performance in the third quarter from its domestic and international operations with the increase in sales to beverage clients and sustained export sales.

With better fixed cost management, the corresponding operating income increased by 12% to P1,919 million in September 2016.

### 2015 vs. 2014

SMYPG grew revenues by 5% to P18,186 million for the first nine months of 2015. The Glass Business continued its strong performance, posting a 27% increase in revenues, driven by strong demand from beverage and pharmaceutical companies. Australia Operations also made a solid performance with improved sales from Cospak Limited and contribution from the newly acquired cork company, Vinocor Worldwide Direct Pty. Ltd.

Corresponding operating income increased by 8% to P1,709 million.

#### 4. ENERGY

#### 2016 vs. 2015

SMC Global's off take volume for year-to-date September 2016 was 13,615 gigawatt hours (GWH), 10% higher than 2015 mainly due to higher bilateral volumes from Sual and Ilijan plants.

Corresponding consolidated net revenue increased by 3% to P60,700 million as a result of higher volumes, partly offset by lower average realization prices for both spot sales and bilateral customers.

The operating income of the Energy Business in September 2016 amounted to P22,838 million, 18% higher than last year. Major income contributors are still Sual and Ilijan plants, with Ilijan plant showing a much improved income performance versus last year.

#### 2015 vs. 2014

SMC Global's offtake volume for the first nine months of 2015 was 12.3 GWH, 5% lower than 2014. This was mainly due to lower bilateral volumes, still reflective of the scheduled maintenance outage and occasional gas supply restrictions experienced at the Malampaya Gas Facilities and the scheduled annual maintenance of Ilijan and Sual power plants. The

decrease was moderated by higher generation of San Roque and higher contribution from the Limay Co-generation power plant.

This resulted in consolidated revenues of about P58,997 million, an amount lower than 2014. Likewise, operating income at P19,343 million registered a decline versus 2014.

### 5. FUEL AND OIL

#### 2016 vs. 2015

Petron sustained momentum, posting a 47% increase in consolidated net income that reached P7,427 million in September 2016, mainly driven by sustained growth in volume sales.

Consolidated sales volume increased by 6% to 78.2 million barrels in the first three quarters of the year. Philippine Operations sold 49.6 million barrels, higher by 7% compared to last year, while Malaysia also contributed 28.5 million barrels, a 5% improvement from a year ago. Both markets saw substantial growth across all major business segments namely Reseller, Industrial, LPG, and Lubricants.

The effect of lower crude oil and finished product prices offset the increase in sales volume. In September 2016, the consolidated revenue of Petron decreased by 11% to P247,770 million. Corresponding operating income grew 23% to P16,841 million.

### 2015 vs. 2014

Petron posted P5,068 million in consolidated net income for the first nine months of 2015, a 58% increase from the same period of 2014. This growth is attributed to higher volumes and a more stable pricing environment.

The Philippine Operations led the volume growth with September 2015 sales reaching 46.6 million barrels, higher by 22% from 2014. Gains from the service station expansion program of Petron continued as shown by the 12% increase in retail volumes. LPG sales also grew 21% as Petron Gasul brand remained the most preferred in the market.

On the other hand, Petron Malaysia's volumes also increased by 3%, ending at 27 million barrels. The combined volumes for the first three quarters of 2015 reached 73.6 million barrels, higher by 14% from 2014.

Petron consolidated revenues, however, dipped by 27% and ended at P278,295 million due to lower oil prices. Operating income grew by as much as 91% and reached P13,662 million.

# 6. INFRASTRUCTURE

### 2016 vs. 2015

For consolidated Infrastructure, the first nine-month period of the year ended with P14,672 million in revenues and P7,441 million in operating income, registering 14% and 7% growths, respectively. This is attributed to higher traffic volume. The opening of Carmen Exit in July 2016 and Binalonan Exit in September 2016 for Tarlac-Pangasinan-La Union Toll Expressway (TPLEX) also contributed to the increased traffic volume and revenues.

# 2015 vs. 2014

The Infrastructure Business which is mainly represented by the toll way operations of Skyway and SLTC, were consolidated in the San Miguel group starting March 2015, contributing P9,004 million in revenues and about P5,146 million in operating income.

On a full nine-months results, the Infrastructure Business reached about P10,954 million in revenues and contributed operating income of P6,411 million, both 17% higher than 2014. Revenue growth is attributed to increase in traffic volumes of Skyway, SLEX, and Southern Tagalog Arterial Road (STAR) and full operations of sections 1 and 2 for TPLEX.

September 2014 revenue and operating loss of the Infrastructure Business amounted to P631 million and P355 million, respectively, which comprise mainly of the toll way operations of TPLEX and STAR.

### III. FINANCIAL POSITION

#### 2016 vs. 2015

The Group's consolidated total assets as of September 30, 2016 amounted to P1,395,242 million, P25,577 million higher than 2015. The increase is primarily due to the recognition of receivable from PLDT and Globe related to the sale of the investment in shares of stock of Vega and the assignment of the receivables from Vega and its subsidiaries.

Trade and other receivables increased by P20,180 million primarily due to the receivable from PLDT and Globe related to the sale of the investment in shares of stock of Vega and the assignment of the receivables from Vega and its subsidiaries.

Inventories increased by P14,355 million mainly due to higher price of crude and finished products of Petron, build-up of inventories in preparation for peak season sales of SMPFC and higher inventory of full goods and purchase of new bottles and shells to support increase in production volume of the domestic operations of SMB.

Biological assets increased by P396 million mainly due to higher cost to produce growing poultry livestock and increased cost of imported cattle.

Investments and advances increased by P5,124 million in 2016 mainly due to additional investments made by SMC Global in Angat Hydro and Mariveles Power Generation Corporation.

Investment property increased by P2,007 million mainly due to the acquisition by E-fare of land in Mariveles, Bataan for the construction of an industrial park.

Other intangible assets decreased by P17,323 million primarily due to the deconsolidation of licenses attributed to the subsidiaries of Vega, net of the recognition of additional concession rights for the various infrastructure projects, such as: Skyway Stage 3, NAIA Expressway, Boracay Airport, Manila North Harbor Development Program and TPLEX in 2016.

Deferred tax assets increased by P2,193 million mainly due to the recognition by SMC of deferred tax asset on NOLCO, provision for doubtful accounts and unrealized foreign exchange loss.

The decrease in loans payable of P9,572 million in 2016 was mainly due to net payments made by Petron, net of the reclassification of the US\$125 million loan of the Parent Company from current maturities of long-term debt.

The decrease in income and other taxes payable of P1,128 million was mainly due to lower income tax payable of SMPFC in 2016 as income tax expense in the fourth quarter of 2015 was higher than the third quarter of 2016, being the peak period for the Food Group and the deconsolidation of Vega's balance.

Dividends payable increased by P1,577 million mainly due to the dividend declared by SMC to its preferred stockholders owning Series 1 and Series 2 – B, C, D, E, F, G, H and I, on August 10, 2016, which was subsequently paid on October 6, 2016. SMC has no outstanding dividends payable to its preferred stockholders as of December 31, 2015.

The decrease in long-term debt was due to the payments made by the Parent Company, SMC, Infrastructure Group, Petron, SMC PowerGen Inc. and SMYPC of their maturing long-term debt. The decrease was partly offset by the availments used to finance the various projects of the Energy Business, and the Infrastructure Business.

The decrease in finance lease liabilities was mainly due to payments, net of interest and foreign exchange rate changes.

Other noncurrent liabilities decreased by P7,886 million mainly due to the deconsolidation of Vega's balance, as a result of the sale of the investment.

The balance of convertible perpetual securities in 2016 represents the issuance made by the Parent Company with an aggregate face value amount of P25,883 million to Bryce Canyon Investments Limited on June 30, 2016.

Equity reserve decreased by P3,513 million primarily due to the increase in ownership interest in ULC BVI and the acquisition of the remaining non-controlling interest in Petrochemical Asia (HK) Limited by Petron.

Cumulative translation adjustments increased by P617 million mainly due to the translation adjustment on the net assets of foreign subsidiaries, particularly of Petron, San Miguel International Limited and SMB.

Appropriated retained earnings increased by P1,187 million primarily due to net appropriation made by Petron and SMC Shipping and Lighterage Corporation mainly to finance future capital expenditures.

The increase in non-controlling interests (NCI) pertains mainly to the issuance of 400 million Series "2", in Subseries G, H and I preferred shares of SMC at P75.00 per share on March 30, 2016 and share of NCI in the net income of the Group, net of dividends declared.

# 2015 vs. 2014

The Group's consolidated total assets as of September 30, 2015 amounted to P1,361,992 million, P19,975 million higher than 2014. The increase is primarily due to the consolidation of AAIBV's balance of toll road concession rights to operate and maintain the SLEX and the Skyway and the recognition of goodwill upon the consolidation of AAIBV starting March 5, 2015, net of the decrease in cash and cash equivalents.

Cash and cash equivalents decreased by P63,801 million mainly due to the: a) redemption of the 2010 Preferred Shares of Petron and Series A and B Preferred Shares of Petron Global Limited (PGL); b) net payment by Petron of short-term loans; c) payment by SMC Global of finance lease liabilities; and d) payment by the Group of interests and other financing charges and dividends and distributions. The effect of the foregoing transactions was partially offset by the consolidation of the cash and cash equivalents balance of AAIBV Group and the proceeds from issuance of undated subordinated capital securities and loan drawdown by SMC Global.

Trade and other receivables decreased by P28,269 million mainly due to the receipt by Petron of the refund of Value-Added Tax (VAT) claims and the collection of: a) non-trade receivables of SMHC, b) advances to crude supplier of Petron, and c) trade receivables of SMPFC.

Inventories decreased by P10,345 million mainly due to lower volume and price of crude and finished products of Petron, net of the seasonal build-up of raw materials by SMPFC.

Prepaid expenses and other current assets increased by P20,031 million mainly due to the increase in: a) unutilized VAT credit certificates of Petron Philippines and excess input VAT of Petron Malaysia with the implementation of Goods and Services Tax starting April 1, 2015; and b) excess input VAT of SMC Global due to payments made for the purchase of materials and equipment and payment of labor for the construction of the new power plants; and the consolidation of AAIBV Group's balance, particularly its advances to contractors and suppliers, prepaid taxes, restricted cash and prepaid insurance and other expenses.

The decrease in assets held for sale was primarily due to the sale of the investment in shares of stock of Indophil Resources NL by Coastal View Exploration Corporation.

Investments and advances decreased by P13,213 million in 2015 mainly due to the reclassification from investments in associates to investments in subsidiaries of the carrying amount of the investment in AAIBV Group and Liberty Telecoms Holdings, Inc. (LTHI).

Property, plant and equipment increased by P30,981 million mainly due to the on-going plant construction of Davao Power Plant, Limay Power Plant (Phase 1 and 2), additional capital expenditures on the Refinery Master Plan Phase 2 (RMP-2) Project and Petron Malaysia's network expansion and regular maintenance.

Investment property increased by P262 million mainly due to the acquisition by San Miguel Properties, Inc. of land for future development in Makati City, net of the reclassification to property, plant and equipment of the Makati Diamond Residences' model unit and land where the building is located.

Biological assets increased by P163 million as breeding stocks affected by typhoon Glenda were replenished.

Goodwill increased by P18,641 million mainly due to the recognition of goodwill upon the consolidation of AAIBV Group.

Other intangible assets increased by P70,364 million mainly due to the consolidation of AAIBV's toll road concession rights to operate and maintain the SLEX and the Stages 1 to 3 of the Skyway; the recognition of licenses upon the consolidation of LTHI and the recognition of additional toll road concession rights for the various infrastructure projects namely: NAIA Expressway, TPLEX and Boracay Airport.

Deferred tax assets increased by P2,230 million mainly due to the recognition by SMC of deferred tax asset on the net operating loss carry over (NOLCO), marked-to-market loss on derivatives and unrealized foreign exchange loss.

Other noncurrent assets decreased by P6,767 million mainly due to the elimination of the noncurrent receivable of SMC from AAIBV upon its consolidation starting March 2015.

Loans payable decreased by P33,033 million in 2015 mainly due to the payments made by Petron and SMPFC of their short-term loans.

Accounts payable and accrued expenses decreased by P18,552 mainly due to payment made by Petron to various contractors and suppliers, primarily related to the RMP-2 Project and lower liabilities for crude oil and petroleum product importations due to decline both in volume and price of crude and finished products. The decrease was moderated by the increase in payable to suppliers and contractors pertaining to the on-going power plant construction in Davao and Bataan (Phase 1 and 2), and consolidation of AAIBV Group's balance.

Dividends payable decreased by P1,592 million mainly due to the payment by SMC in 2015 of the dividends payable to its preferred stockholders which were outstanding in 2014.

The increase in long-term debt of P67,316 million was mainly due to the consolidation of the balance of AAIBV, and the loan availments made by: a) SMC Global to finance the ongoing construction of the power plant in Limay - Phase 2, b) Vertex to fund the NAIA Expressway Project, c) Citra Central Expressway Corp. to fund the Skyway Stage 3 Project, and d) Private Infra Dev Corporation (PIDC) to fund the TPLEX Project.

Deferred tax liabilities increased by P7,322 million primarily due to the consolidation of AAIBV.

The decrease in finance lease liabilities was mainly due to payments, net of interests and the effect of foreign exchange rate changes.

Other noncurrent liabilities increased by P13,904 million mainly due to deposit for future stock subscription received by Vega and consolidation of the noncurrent liability of the AAIBV Group.

Equity reserve decreased by P891 million primarily due to the acquisition by Rapid Thoroughfares Inc. (Rapid) from DMCI Holdings, Inc. and D.M. Consunji, Inc. (collectively, "DMCI") of its 25.11% non-controlling interest in PIDC.

Cumulative translation adjustments decreased by P668 million mainly due to the translation adjustments on the net assets of the foreign subsidiaries of Petron and SMHC.

The increase in appropriated retained earnings was mainly due to the additional appropriation made by SMPFC mainly to finance future capital expenditures.

The decrease in NCI of P4,721 million was mainly due to the redemption of the Series A and B Preferred Shares of PGL and the 2010 Preferred Shares of Petron and the acquisition by Rapid from DMCI of its 25.11% NCI in PIDC. The effect of these transactions was tempered by the recognition of NCI upon the issuance of undated subordinated capital securities of SMC Global and the consolidation of AAIBV Group.

Equity

The increase (decrease) in equity is due to:

| (In millions)                                | September 30 |          |
|--|--------------|----------|
|  | 2016         | 2015     |
| Income during the period                     | P41,434      | P15,655  |
| Issuance of convertible perpetual securities | 25,162       | 100      |
| Net addition (reduction) to non-controlling  |              |          |
| interests and others                         | 22,922       | (5,116)  |
| Other comprehensive income (loss)            | 2,938        | (3,058)  |
| Cash dividends and distributions             | (19,086)     | (15,765) |
|  | P73,370      | (P8,284) |

### IV. SOURCES AND USES OF CASH

A brief summary of cash flow movements is shown below:

| (In millions)                                   | September 30 |          |
|---|--------------|----------|
|   | 2016         | 2015     |
| Net cash flows provided by operating activities | P45,032      | P33,532  |
| Net cash flows used in investing activities     | (21,274)     | (31,995) |
| Net cash flows used in financing activities     | (30,577)     | (68,082) |

Net cash flows provided by operating activities for the period basically consists of income for the period less changes in noncash current assets, certain current liabilities and others.

Major components of net cash flows used in investing activities included the following:

| (In millions)  | Septemb      | er 30        |
|--|--------------|--------------|
|  | 2016         | 2015         |
| Proceeds from disposal of discontinued operations, net |              |              |
| of cash and cash equivalents disposed of               | P24,154      | P -          |
| Interest received                                      | 2,654        | 3,204        |
| Proceeds from sale of investments and property and     |              |              |
| equipment  | 479          | 731          |
| Additions to property, plant and equipment             | (28,314)     | (44,076)     |
| Decrease (increase) in other noncurrent assets         | 33 (86) (35) | 20 10 10     |
| and others   | (10,866)     | 3,261        |
| Additions to investments and advances                  | (7,494)      | (1,905)      |
| Acquisition of subsidiaries                            | (1,905)      | (7,721)      |
| Cash and cash equivalents acquired from business       | and a load.  | . 8.05.00.00 |
| combination net of cash paid                           | -            | 14,415       |

Net cash flows used in financing activities included the following:

| (In millions)                                      | Septer             | nber 30  |
|--|--------------------|----------|
|  | 2016               | 2015     |
| Proceeds from reissuance of treasury shares        | P29,722            | P54,456  |
| Proceeds from issuance of convertible perpetual    |                    |          |
| securities - net                                   | 25,162             |          |
| Proceeds from (payments of) long-term debt - net   | (28,629)           | 9,000    |
| Payment of finance lease liabilities               | (17,811)           | (16,614) |
| Payment of cash dividends and distributions        | (17,509)           | (17,359) |
| Payment of short-term loans - net                  | (16,068)           | (31,157) |
| Decrease in non-controlling interests              | (5,444)            | (436)    |
| Net proceeds from issuance of preferred shares and | \$500 COCO COS (1) | 800000   |
| undated subordinated capital securities of         |                    |          |
| subsidiaries                                       |                    | 28,746   |
| Redemption of preferred shares of subsidiaries     | -                  | (94,718) |
|  |                    |          |

The effect of exchange rate changes on cash and cash equivalents amounted to P2,045 million and P2,744 million on September 30, 2016 and 2015, respectively.

# V. KEY PERFORMANCE INDICATORS

The following are the major performance measures that the Group uses. Analyses are employed by comparisons and measurements based on the financial data of the current period against the comparative period of previous year. Please refer to Item II "Financial Performance" for the discussion of certain Key Performance Indicators.

|   | September 2016 | December 2015  |
|---|----------------|----------------|
| Liquidity:                                      |                |                |
| Current Ratio                                   | 1.47           | 1.16           |
| Solvency:                                       |                |                |
| Debt to Equity Ratio                            | 2.02           | 2.52           |
| Asset to Equity Ratio                           | 3.02           | 3.52           |
| Profitability:                                  |                |                |
| Return on Average Equity Attributable to Equity |                |                |
| Holders of the Parent Company                   | 13.02%         | 0.19%          |
| Interest Rate Coverage Ratio                    | 4.02           | 3.56           |
|   | Period Ende    | d September 30 |
|   | 2016           | 2015           |
| Operating Efficiency:                           | _              |                |
| Volume Growth                                   | 8%             | 10%            |
| Revenue Growth                                  | (1%)           | (15%)          |
| Operating Margin                                | 14%            | 11%            |
|   |                |                |

The manner by which the Group calculates the key performance indicators is as follows:

| KPI                             | Formula   |  |  |
|---------------------------------|---|--|--|
| Current Ratio                   | Current Assets Current Liabilities  |  |  |
| Debt to Equity Ratio            | Total Liabilities (Current + Noncurrent)  Equity + Non-controlling Interests  |  |  |
| Asset to Equity Ratio           | Total Assets (Current + Noncurrent) Equity + Non-controlling Interests  |  |  |
| Return on Average               | Net Income Attributable to Equity Holders of the Parent Company*  Average Equity Attributable to Equity Holders of the Parent |  |  |
| Equity                          | Company   |  |  |
| Interest Rate Coverage<br>Ratio | Earnings Before Interests, Taxes, Depreciation and Amortization Interest Expense and Other Financing Charges                  |  |  |
| Volume Growth                   | \[ \frac{\text{Sum of all Businesses' Revenue at Prior Period Prices}}{\text{Prior Period Net Sales}} \] -1                   |  |  |
| Revenue Growth                  | Current Period Net Sales Prior Period Net Sales   |  |  |
| Operating Margin                | Income from Operating Activities Net Sales  |  |  |

<sup>\*</sup> Annualized for quarterly reporting